Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.



Dep Inter	artment o	of the Treasury enue Service	Go to www.irs.gov/Form990 for instructions and t	-	Open to Public Inspection			
_			ar year, or tax year beginning and	ending		· ·		
В	Check if applicab	C Name of	organization		D Employer identifica	ation number		
_								
Ļ		ge NATION	AL SENIOR COMMUNITIES, INC.					
Ļ	chang	ge Doing bi	usiness as		20-4356247			
Ļ	return	Number	· · · · · · · · · · · · · · · · · · ·	Room/suite				
	lreturn termir	n-	NNECTICUT AVE NW, 7TH FLOOR		410-999-7363	E E00 160		
_	ated Amen		own, state or province, country, and ZIP or foreign postal code GTON_DC 20006		G Gross receipts \$	5,500,162.		
F	return Applie	WASHIN	,		H(a) Is this a group ret			
L	tion pendi	na	nd address of principal officer: ZINA JACQUE C ABOVE		for subordinates?			
-	Tax ax	empt status:		or 527	H(b) Are all subordinates incl	st. See instructions		
	Websi		TIONALSENIORCAMPUSES.ORG		H(c) Group exemption			
_			X Corporation Trust Association Other	I Year		State of legal domicile: MD		
	art I	Summary				otato or logar dormono.		
	1	Briefly describ	e the organization's mission or most significant activities: PROVIDE	E ADVISO	RY SERVICES AND			
Governance	2		VISION TO ITS SUPPORTED ORGANIZATIONS.					
nar Ter	2	Check this bo	x if the organization discontinued its operations or dispos	ed of more	than 25% of its net asse	ts.		
Ievo	3	Number of vot	ing members of the governing body (Part VI, line 1a)			11		
		Number of ind	ependent voting members of the governing body (Part VI, line 1b)		4	7		
Activities &	5	Total number of individuals employed in calendar year 2022 (Part V, line 2a)						
vitis	6	Total number	of volunteers (estimate if necessary)			0		
∆c†i	7 a		d business revenue from Part VIII, column (C), line 12			0.		
_	<u>b</u>	Net unrelated	business taxable income from Form 990-T, Part I, line 11	·····		0.		
					Prior Year	Current Year		
đ	8		and grants (Part VIII, line 1h)		0.	0.		
lue/	9	•	ce revenue (Part VIII, line 2g)		5,500,000.	5,500,000.		
Revenue	10		come (Part VIII, column (A), lines 3, 4, and 7d)		0.	0. 162.		
	11		(Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		5,500,000.	5,500,162.		
	12		- add lines 8 through 11 (must equal Part VIII, column (A), line 12)		21,900.	27,893.		
	13		nilar amounts paid (Part IX, column (A), lines 1-3) to or for members (Part IX, column (A), line 4)		0.	27,055.		
	45		to or for members (Part IX, column (A), line 4)		1,979,992.	2,063,121.		
Ses	16a		undraising fees (Part IX, column (A), line 11e)		0.	0.		
Exnenses	b		ng expenses (Part IX, column (D), line 25)	0.	-			
Ň	17		es (Part IX, column (A), lines 11a-11d, 11f-24e)		1,630,738.	1,777,617.		
			s. Add lines 13-17 (must equal Part IX, column (A), line 25)		3,632,630.	3,868,631.		
	19	-	expenses. Subtract line 18 from line 12		1,867,370.	1,631,531.		
or	-				ginning of Current Year	End of Year		
sets	20	Total assets (F	Part X, line 16)		8,329,316.	10,169,612.		
Net Assets or	21	Total liabilities	(Part X, line 26)		1,569,431.	1,778,196.		
			fund balances. Subtract line 21 from line 20		6,759,885.	8,391,416.		
P	art II	Signature	Block					

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign	Signature of officer			Date		
Here	EILEEN ERSTAD, TREASURER					
	Type or print name and title					
	Print/Type preparer's name	Preparer's signature	Date	Cheo	ck PTIN	
Paid	JULIA FLANNERY, CPA	JULIA FLANNERY, CPA	10/31/2	3 self-	employed P00928	918
Preparer	Firm's name RSM US LLP			Firm's EIN	42-071432	5
Use Only	Firm's address 100 INTERNATIONAL DRIVE	, SUITE 1400				
	BALTIMORE, MD 21202			Phone no.	410-246-9300	
May the II	RS discuss this return with the preparer shown a	bove? See instructions			X Ye	es 🗌 No
232001 12-1	3-22 LHA For Paperwork Reduction Act No	tice, see the separate instructions.			For	m 990 (2022)

Check If Schedule Q contains a response or note to any line in this Part III Biddy decide the cognitization windsion: ESE SCHEDULE 0. Control of the organization services on Schedule 0. Did the organization cases conducting, or make significant program services during the year which were not listed on the prior Form 900 or 900 er27 Did the organization cases conducting, or make significant changes in how it conducts, any program services? Did the organization sease conducting, or make significant changes in how it conducts, any program services? Did the organization space accompliation for each of its three largest program services, and revenue. If any, for each program service accompliation for each of its three largest program services, and revenue. If any, for each program services accompliation service accompliation service accompliation service accompliation service accompliation service accompliation and to grants and allocations to totels, the total expresses, and revenue. If any, for each program services accompliation service accompliation service accompliation service accompliation service accompliation service accompliation service accompliation and to grants and allocations to total expresses, and revenue. If any, for each program services accompliation service accompliation and accounts or total expresses, and revenue. If any, for each program services accompliation service accompliation accounts are accounted at the account of a mount of grants and allocations to total expresses, and revenue. If any, for each program services accounted accounte		990 (2022) NATIONAL SENIOR COMMUNITIES, INC.	20-4356247	Page 2
1 Bitchy describe the organization undertake any significant program services during the year which were not listed on the prior form 680 or 980 E27 Ives IX No 2 Did the organization undertake any significant program services during the year which were not listed on the prior form 680 or 980 E27 Ives IX No 8 Did the organization coses conducting, or make significant changes in how it conducts, any program services? Ives IX No 8 Did the organization's program service accompletiments for each of its three largest program services, as measured by expenses. 9 Describe the any. for each program service accompletiments for each of its three largest program services, as measured by expenses. 9 Core:) (breames 1 571, 1922. 9 (model parts for Sprogram Service Reported. 271, 993.) (were 1 9 (core:) (breames 5 571, 1922. 10010125 AND 010005 TND 075NR 07001000 TND 075NR 07001000 TND 075NR 070010000 TND 07001000000000000000000000000000000000	Pa	rt III Statement of Program Service Accomplishments		
1 Bitle y describe the organization's mission: 22 Did the organization undertake any significant program services during the year which were not listed on the prior Form 390 or 890 EZ? I'' Yes. X is a constrained and the significant changes in how it conducts, any program services? I'' Yes. X is a constrained and the significant changes in how it conducts, any program services? I'' Yes. X is a constrained and significant changes in how it conducts, any program services? I'' Yes. X is a constrained and significant changes in how it conducts, any program services? I'' Yes. X is a constrained and significant changes in how it conducts, any program services, as measured by expenses. 2 becrebe the organization costs conduction, or mise significant changes in how it conducts, any program services, as measured by expenses. Section 501(6)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, the cash program service acompletion is strateging of X is a constrained and allocations to others, the total expenses, and revenue, if any total expenses. 40 (cock:::::::::::::::::::::::::::::::::::		Check if Schedule O contains a response or note to any line in this Part III		X
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2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 800 or 800-627 Ives (S income the services on Schedule O. 10 The organization case conclusions, or make significant tranges in how it conducts, any program services, as measured by expenses. Section 5016(3)(3) and 501(3)(4) organizations are coupled to report the amount of grants and allocations to others, the total expenses, and reverse, if any (for each program service accomplicithments for each of its three largest program services, as measured by expenses. Section 5016(3)(3) and 501(3)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and reverse, if any (for each program service exports). 40 Costm: \$13,982, inclusing past at 27,893, inclusing sets at 27,893, inclusing sets at 27,893, inclusing sets at 27,893, inclusing sets at 20,000, inclusions are required to report the amount of grants and allocations to others, the total expenses, and reverse, if any for each program service sets at 27,893, inclusions at 28,893, inclas at 28,893, inclusions at	-			
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If "Yes," describe these changes on Schedule 0. 4 Describe the organizations accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4 (cos:) (expenses	3			es X No
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)	
	4e	Total program service expenses 571,582.		000 (

Form 990 (2022) NATIONAL SENIOR COMMUNITIES, INC.
Part IV Checklist of Required Schedules

20-4356247	Page 3
	i ugo

			Vee	Na
	1 the experimetion described in section $E(2/2)(2)$ or $40.47(2)(4)$ (at here a private formulation)		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		х	
•	If "Yes," complete Schedule A	1	~	x
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2		
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			77
	public office? If "Yes," complete Schedule C, Part I	3		<u>x</u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	х	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f		х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	<u> </u>		
124	Schedule D, Parts XI and XII	12a		х
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	120		
D.		12b		х
13	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	120		x
тз 14а	Did the experimetion maintain on office, and busines or experts outside of the United Otatao	14a		X
		148		<u> </u>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
		1/16		x
15	or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u> </u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	45		x
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	10		v
4-	or for foreign individuals? <i>If</i> "Yes," <i>complete Schedule F, Parts III and IV</i>	16		<u>x</u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			v
	column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions	17		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			77
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I. Parts I and II	21		Х

Pa	t IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
	Schedule L. Part I	25b		х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes." complete			
	Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V. line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	X	
Pa	Note: All Form 990 filers are required to complete Schedule O t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>		
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 2'	'		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b	2		

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

1c

	990 (2022) NATIONAL SENIOR COMMUNITIES, INC. 20-43562	47	Р	_{age} 5							
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)										
			Yes	No							
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,										
	filed for the calendar year ending with or within the year covered by this return 2a	9									
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х								
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X							
b											
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a										
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		х							
b	If "Yes," enter the name of the foreign country										
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).										
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		х							
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X							
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c									
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit										
	any contributions that were not tax deductible as charitable contributions?	6a		х							
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts										
-	were not tax deductible?	6b									
7	Organizations that may receive deductible contributions under section 170(c).										
'a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		х							
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b									
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required										
•	to file Form 8282?	7c		x							
d	If "Yes," indicate the number of Forms 8282 filed during the year										
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		х							
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		x							
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g									
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h									
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the										
•	sponsoring organization have excess business holdings at any time during the year?	8									
9	Sponsoring organizations maintaining donor advised funds.										
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a									
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b									
10	Section 501(c)(7) organizations. Enter:										
a	Initiation fees and capital contributions included on Part VIII, line 12 10a										
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b										
11	Section 501(c)(12) organizations. Enter:	-									
	Gross income from members or shareholders 11a										
b	Gross income from other sources. (Do not net amounts due or paid to other sources against	-									
~	amounts due or received from them.)										
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a									
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	120									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	-									
a	Is the organization licensed to issue qualified health plans in more than one state?	13a									
	Note: See the instructions for additional information the organization must report on Schedule O.	iou									
b	Enter the amount of reserves the organization is required to maintain by the states in which the										
~	organization is licensed to issue qualified health plans										
с	Enter the amount of reserves on hand										
14a	Did the eventienties receive environments for independencies convince during the territory	14a		x							
		14b									
15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or										
	excess parachute payment(s) during the year?	15		x							
	If "Yes," see the instructions and file Form 4720, Schedule N.										
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х							
10	If "Yes," complete Form 4720, Schedule O.										
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities										
.,	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17									
	If "Yes." complete Form 6069.										

Form	990 (2022) NATIONAL SENIOR COMMUNITIES, INC.		20-4356247		Pa	age 6
Pa	t VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 th	rough 7b belo	w, and for a "I	Vo" re	espon	se
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.	See instructio	ons.			
	Check if Schedule O contains a response or note to any line in this Part VI					X
Sec	tion A. Governing Body and Management					
			_		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	11			
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.					
b	Enter the number of voting members included on line 1a, above, who are independent	1b	7			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with any othe	r			
	officer, director, trustee, or key employee?		·····	2		X
3	Did the organization delegate control over management duties customarily performed by or under the	direct supervi	ision			
	of officers, directors, trustees, or key employees to a management company or other person?		····· _	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 99		····· -	4	X	
5	Did the organization become aware during the year of a significant diversion of the organization's asse	ts?	····· -	5		Х
6	Did the organization have members or stockholders?		····· -	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or app	point one or				
	more members of the governing body?			7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, sto	ockholders, or				
	persons other than the governing body?			7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	-	-			
а	The governing body?			8a	X	
b	Each committee with authority to act on behalf of the governing body?		·····	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reach					v
800	organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Rev	<u>enue Code.)</u>			Y.	
10-	Did the extensization have lead shorters branches as offiliates?		Г		Yes	No X
	Did the organization have local chapters, branches, or affiliates?		F	10a		- 21
D	If "Yes," did the organization have written policies and procedures governing the activities of such cha and branches to ensure their operations are consistent with the organization's exempt purposes?	ipiers, anniale		10b		
110	Has the organization provided a complete copy of this Form 990 to all members of its governing body	hefore filina t	·····	11a	x	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	before ming t		110		
12a	Did the organization have a written conflict of interest policy? If "No." go to line 13			12a	x	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise t			12b	х	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If " γ_e			12.0		
·	on Schedule O how this was done	,		12c	x	
13	Did the organization have a written whistleblower policy?			13	x	
14	Did the organization have a written document retention and destruction policy?			14	х	
15	Did the process for determining compensation of the following persons include a review and approval					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	,				
а	The organization's CEO, Executive Director, or top management official			15a	х	
b	Other officers or key employees of the organization			15b	х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	ent with a				
	taxable entity during the year?			16a	Х	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organiz	zation's				
	exempt status with respect to such arrangements?			16b	Х	
Sec	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed NONE					
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and	d 990-T (sectio	on 501(c)(3)s c	only) a	availat	ole
	for public inspection. Indicate how you made these available. Check all that apply.					
	X Own website X Another's website X Upon request Other (explain of the second seco	on Schedule (O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, con	flict of interes	st policy, and f	inanc	ial	
	statements available to the public during the tax year.					
20	State the name, address, and telephone number of the person who possesses the organization's book	ks and record	S			
	MARCUM LLP - 202.227.4000					
	1899 L STREET, NW, SUITE 850, WASHINGTON, DC 20036					

Form 990 (20-4356247	Page 7
Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Con	npensated	
	Employees, and Independent Contractors		
	Check if Schedule O contains a response or note to any line in this Part VII		
Section A.	Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees		
•	ete this table for all persons required to be listed. Report compensation for the calendar year ending wi Il of the organization's current officers, directors, trustees (whether individuals or organizations), rega	0	

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

____ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)		(C)					(D)	(E)	(F)
Name and title	Average	(do		Position not check more than one			one	Reportable	Reportable	Estimated
	hours per	box	, unles	ess person is both an nd a director/trustee)				compensation	compensation	amount of
	week				1/1/1/1/1/1		from	from related	other	
	(list any hours for	directo				_		the organization	organizations (W-2/1099-MISC/	compensation from the
	related	e or (stee			nsated		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	truste	al tru:		yee	im per		1099-NEC)	,	and related
	below	Individual trustee or director	Institutional trustee	er	Key employee	lest co	ner			organizations
	line)	Indiv	ln sti	Officer	Key	Highest compensated employee	Former			
(1) SCOTT SAWICKI	40.00									
EXECUTIVE DIRECTOR				х				272,829.	0.	33,617.
(2) DANIEL TYLER	40.00									
DIRECTOR OF FINANCE				Х				262,446.	0.	16,944.
(3) DIANE ROTOLO	40.00									
OPERATIONS DIRECTOR						х		219,580.	0.	3,961.
(4) REV. DR. ZINA JACQUE	8.10									
CHAIR	3.00	Х		х				187,500.	0.	0.
(5) EILEEN G. ERSTAD	17.50									
TREASURER	4.30	х		х				161,875.	0.	0.
(6) MARY D. COLINS	4.50									
SECRETARY	3.30	Х		х				150,000.	0.	0.
(7) MICHELLE BOHREER	0.00									
FORMER CHAIR & PRESIDENT							Х	135,625.	0.	0.
(8) STEPHANIE L. REEL	5.90									
VICE CHAIR	3.30	Х		х				134,315.	0.	0.
(9) BARBARA C. BISGAIER	6.60									
DIRECTOR	3.00	Х						110,000.	0.	0.
(10) MICHAEL W. ROSKIEWICZ	3.90									
DIRECTOR	3.40	Х						100,000.	0.	0.
(11) ARNOLD SPEERT	3.80									
DIRECTOR	2.50	Х						90,000.	0.	0.
(12) C. JACKSON BAIN	4.00									
DIRECTOR	2.70	Х						87,500.	0.	0.
(13) PATRICIA M. BROWN	5.60									
DIRECTOR (BEG 4/1/22)	1.60	Х						76,833.	0.	0.
(14) PAMELA D. PAULK	4.60									
DIRECTOR (BEG 4/1/22)	1.60	х						76,833.	0.	0.
(15) MONTY C. LEONARD	6.80									
DIRECTOR (BEG 4/1/22)	3.50	Х						76,833.	0.	0.
(16) JAMES P. HAYES	6.60									
VICE CHAIR (THRU 3/31/22)	1.90	х		х				38,125.	0.	0.
(17) FREDERICK W. HAAS	11.60									
DIRECTOR (THRU 3/31/22)	3.80	X						37,500.	0.	0.

	90 (2022) NATIONAL SEN	IOR COMMUNI	TIE	s,	INC					20-43	5624	7	Р	Page 8
Part V	Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)													
	(A)(B)(C)(D)(E)Name and titleAverage hours per weekPosition (do not check more than one box, unless person is both an officer and a director/trustee)Reportable compensation from relateReportable compensation									rtable Estimated amount of				
		(list any hours for related organizations below line)	Individual trustee or director	In stitutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organization: (W-2/1099-MIS 1099-NEC)	I	fr org an	pensa om th anizat d relat anizati	ne tion ted
1b S	ubtotal								2,217,794.		٥.		54,	,522.
	otal from continuation sheets to Part VI								0. 2,217,794.		0.		51	0. 522.
	otal (add lines 1b and 1c) otal number of individuals (including but n									000 of reportable			<u> </u>	, 522.
	ompensation from the organization						,							8
											(Yes	No
	hid the organization list any former officer,	-		•	•			Ŭ				0	х	
	ne 1a? If "Yes," complete Schedule J for s or any individual listed on line 1a, is the su											3		
	nd related organizations greater than \$150											4	X	
	id any person listed on line 1a receive or a endered to the organization? <i>If</i> " <u>Yes." cor</u>											5		X
	on B. Independent Contractors		3 10	or st	<u>ICIT</u>	oers	011 .				<u></u>	<u> </u>		
1 C	complete this table for your five highest co	mpensated ind	lepe	nde	nt co	ontra	acto	rs th	nat received more than \$	100,000 of comp	ensat	ion fro	om	
tł	ne organization. Report compensation for	the calendar ye	ear e	endir	ng w	ith c	or wi	thin I		ear.				
	(A) Name and business								(B) Description of s	ervices	С	ompe		on
	FORD, TAYLOR & PRESTON, LLP, SE PAUL STREET, BALTIMORE, MD 212								LEGAL			1	027	,817.
2 T	otal number of independent contractors (i	ncluding but no	ot lin	nited	d to	thos	se lis	ted	above) who received mo	ore than				
	100.000 of compensation from the organi						1							

Form	n 990 ((2022) NATI	ONAL SENIOR	COMMUN	NITIES,	INC.			20-435624	7 Page 9
Pa	rt VII	I Statement of Re	venue							
		Check if Schedule O	contains a resp	onse or r	note to any	y line ir				
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
ស ស	1 a	Federated campaigns	1a							
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues								
Amo Amo	с	Fundraising events								
Sifts ar /	d	Related organizations	1d							
is, (е	Government grants (contr	ributions) 1e			_				
er S	f	All other contributions, gifts,								
Dthe		similar amounts not included				_				
onti nd (g	Noncash contributions included in				-				
<u>a</u> C	h	Total. Add lines 1a-1f			usiness Co					
	0.0	SYSTEM FEE			000099	ae	5,500,000.	5,500,000.		
/ice	2 a b			— -́	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		5,500,000.	5,500,000.		
Serv	b D									
m S	d									
Program Service Revenue	e									
Pro	f	All other program service	revenue							
	g						5,500,000.			
	3	Investment income (inclue	ding dividends,	interest,	and					
		other similar amounts)			🖵					
	4	Income from investment of tax-exempt bond pr			eeds					
	5	Royalties		·····						
	-	_	(i) Rea	al ((ii) Persona					
		Gross rents	6a			-				
			6b 6c			-				
	с С	Rental income or (loss) Net rental income or (loss								
		Gross amount from sales of	(i) Securi	ities	(ii) Other					
	1 4	assets other than inventory	7a		(
	b	Less: cost or other basis								
е		and sales expenses	7b							
venue	с	Gain or (loss)	7c							
0	d	Net gain or (loss)								
Other Re	8 a	Gross income from fundraisi								
đ		including \$								
		contributions reported on								
		Part IV, line 18				_				
		Less: direct expenses				_				
		Gross income from gamin			<u></u>					
	54	Part IV, line 19	-							
	b	Less: direct expenses								
		Net income or (loss) from								
		Gross sales of inventory, I								
		and allowances		10a						
	b	Less: cost of goods sold		10b						
	с	Net income or (loss) from	sales of invento							
s		NT GODI I NIDOUG			usiness Co	ode	1.50			1.00
leor	11 a	MISCELLANEOUS			900099		162.			162.
illan ven	b			—						
Miscellaneous Revenue	c b	All other revenue		— -						
Σ	u e	Total. Add lines 11a-11d					162.			
		Total revenue. See instruction					5,500,162.	5,500,000.	0.	162.

Form 990 (2022)		IOR COMMUNITIES,	INC.
Part IX Statement of	Functional Exp	penses	

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respon	se or note to any line in	this Part IX		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	27,893.	27,893.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,839,636.		1,839,636.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	135,334.		135,334.	
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	3,567.		3,567.	
9	Other employee benefits	394.		394.	
10	Payroll taxes	84,190.		84,190.	
11	Fees for services (nonemployees):				
а	Management				
b	Legal	1,074,839.	415,897.	658,942.	
с	Accounting	50,382.		50,382.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch O.)	300,565.	6,350.	294,215.	
12	Advertising and promotion				
13	Office expenses	32,967.	672.	32,295.	
14	Information technology				
15	Royalties				
16	Occupancy	116,039.		116,039.	
17	Travel	80,897.	65,147.	15,750.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	11.000	20.405	6 4 5 2	
19	Conferences, conventions, and meetings	44,299.	38,126.	6,173.	
20	Interest				
21	Payments to affiliates	10 100		10 100	
22	Depreciation, depletion, and amortization	10,128.		10,128.	
23		3,698.		3,698.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A),				
_	amount, list line 24e expenses on Schedule 0.) BOOKS & SUBSCRIPTIONS	33,425.		33,425.	
a L		55,425.		55,425.	
b					
с с					
d	All other expenses	30,378.	17,497.	12,881.	
	All other expenses Total functional expenses. Add lines 1 through 24e	3,868,631.	571,582.	3,297,049.	0.
<u>25</u> 26	Joint costs. Complete this line only if the organization	5,000,001.	571,302.	5,257,045.	0.
20	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
	101000 1010 III 10110001119 SOP 98-2 (ASC 958-720)				= 000 (acca)

Form 990 (SENIOR	COMMUNITIES,	INC.
Part X	Balance Sheet			

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		Check if Schedule O contains a response or note			(A)		(B)
					Beginning of year		End of year
	1	Cash - non-interest-bearing			8,247,394.	1	9,542,031
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, substa		itor, or 35%			
		controlled entity or family member of any of these		·····		5	
	6	Loans and other receivables from other disqualifi					
		under section 4958(f)(1)), and persons described		· · · · · · · · · · · · · · · ·		6	
ets	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use		····· -	<u> </u>	8	
<	9		 I		6,932.	9	3,024
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D		57,401.	40.045		20.016
				18,385.	40,947.	10c	39,016
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line 1				12	
	13	Investments - program-related. See Part IV, line 1				13	
	14	Intangible assets			24.042	14	
	15	Other assets. See Part IV, line 11			34,043.	15	585,541
	16	Total assets. Add lines 1 through 15 (must equa			8,329,316.	16	10,169,612
	17	Accounts payable and accrued expenses			194,431.	17	117,797
	18	Grants payable			18		
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete F				21	
es	22	Loans and other payables to any current or form					
iiti		trustee, key employee, creator or founder, substa		itor, or 35%			
Liabilities		controlled entity or family member of any of these		······ -		22	
-	23	Secured mortgages and notes payable to unrelat		Г		23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines	17-24). Comp	olete Part X	1 375 000		1 ((0. 200
		of Schedule D		·····	1,375,000.		1,660,399
	26	Total liabilities. Add lines 17 through 25		X	1,569,431.	26	1,778,196
s		Organizations that follow FASB ASC 958, chec	k here				
2Ce		and complete lines 27, 28, 32, and 33.			6 750 995		9 201 416
alai	27				6,759,885.	27	8,391,416
d B	28					28	
ň		Organizations that do not follow FASB ASC 95	8, check her	e 🗌			
г Г	00	and complete lines 29 through 33.				00	
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds				29	
SS	30	Paid-in or capital surplus, or land, building, or eq	-			30	
et A	31	Retained earnings, endowment, accumulated inc			6,759,885.	31	8 201 <i>116</i>
ž	32	Total net assets or fund balances				32	8,391,416
	33	Total liabilities and net assets/fund balances			8,329,316.	33	10 , 169 , 612 Form 990 (2022

Form 990 (2022)

Form	990 (2022) NATIONAL SENIOR COMMUNITIES, INC.	20-4356247	,	Pa	_{ge} 12
	rt XI Reconciliation of Net Assets				4
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	5,	500,	162.
2	Total expenses (must equal Part IX, column (A), line 25)	2	3,	868,	631.
3	Revenue less expenses. Subtract line 2 from line 1	3	1,	631,	531.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	6,	759,	885.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			٥.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
_	column (B))	10	8,	391,	416.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
		r	_	Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	0.			
2a			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	ona			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?	ΓΓ	2b		X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the		•		
	review, or compilation of its financial statements and selection of an independent accountant?	Γ	2c		
•	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	dule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				x
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	·····	3a		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requir				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	000	

Form **990** (2022)

SCHEDULE A	١
------------	---

Department of the Treasury Internal Revenue Service

(Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047	
2022	

Open to Public

Name	of the	organizati	on

	Inspection
plover	identification numb

Name of	the organization					Emplo	yer identification number	
Dert		AL SENIOR COMMU					20-4356247	
Part I	Reason for Public (ee instructions.		
The orga	nization is not a private found							
1	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)							
2	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).							
3	• •					•		
4	A medical research organiz	ation operated in co	njunction with a hospital	described	in sectio	n 170(b)(1)(A)(iii). En	ter the hospital's name,	
	city, and state:							
5	An organization operated for		llege or university owned	or operat	ed by a go	overnmental unit desc	ribed in	
	section 170(b)(1)(A)(iv). (C	. ,						
6	A federal, state, or local gov	-						
7	An organization that norma		ntial part of its support fr	om a gove	ernmental	unit or from the gener	al public described in	
	section 170(b)(1)(A)(vi). (C							
8	A community trust describe			-				
9	An agricultural research org							
	or university or a non-land-g	grant college of agric	ulture (see instructions).	Enter the i	name, city	, and state of the coll	ege or	
	university:							
10	An organization that norma	• • • •						
	activities related to its exen							
	income and unrelated busir		(less section 511 tax) fro	m busines	ses acqui	red by the organizatio	n after June 30, 1975.	
44	See section 509(a)(2). (Con					O(-)(4)		
11 12 X	An organization organized a							
12 🔼	An organization organized a							
	more publicly supported or						. Check the box on	
a [lines 12a through 12d that	• •						
a	the supported organization	-	-	• • • •	-			
	organization. You must o			majonty c			supporting	
b	Type II. A supporting org	-		ion with it	e sunnorte	ad organization(s) by	avina	
	control or management o							
	organization(s). You mus			ine perso		ntion of manage the s		
c X		-		in connect	tion with a	and functionally integr	ated with	
•	its supported organization							
d	Type III non-functionally						anization(s)	
	that is not functionally int	• •						
	requirement (see instructi	с с	e ,	•		•		
e X	_ ``	,	•				II	
	functionally integrated, or							
f Ent	er the number of supported o		, , , , , , , , , , , , , , , , , , , ,	0 0			16	
g Pro	vide the following informatior	n about the supporte	d organization(s).					
	(i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	anization listed ng document?	(v) Amount of monetar		
	organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see instructior	s) support (see instructions)	
ANN'S C	HOICE, INC.	52-2324152	10	х		382,84	4. 0.	
ASHBY P	ONDS, INC.	20-5609803	10	x		367,43	0. 0.	
BROOKSE	Y VILLAGE, INC.	52-2126755	10	X		391,62	1. 0.	
CEDAR C	REST VILLAGE, INC.	52-2184915	10	x		431,13	9. 0.	

EAGLE'S TRACE, INC.

03-0498683

Ο.

Ο.

212,350

5,497,389.

Х

10

	(Complete only if you checked fails to qualify under the tests			•	on failed to qualify	under Part III. If the	e organization
Sec	tion A. Public Support						
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						
	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
9	and income from similar sources Net income from unrelated business						
9	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc. (see instruction	ons)			12	_
	First 5 years. If the Form 990 is for th		,	fourth, or fifth tax	year as a section		
	organization, check this box and stop	here			-		
Sec	tion C. Computation of Publi	c Support Pe	rcentage				
14	Public support percentage for 2022 (I	ine 6, column (f), c	livided by line 11,	column (f))		14	%
15	Public support percentage from 2021						%
16a	33 1/3% support test - 2022. If the c	organization did no	ot check the box o	on line 13, and line	14 is 33 1/3% or r	nore, check this bo	ox and
	stop here. The organization qualifies		-				
b	33 1/3% support test - 2021. If the c				d line 15 is 33 1/3%	% or more, check th	nis box
	and stop here. The organization qual		•				
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact			•		e e	
1-	meets the facts-and-circumstances te	-		• • • •		170 and line 15 is	
a	10% -facts-and-circumstances test						10% 01
	more, and if the organization meets the organization meets the facts-and-circu						
12	-			-	• • • •		
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17	b, check this box a	and see instruction	s

NATIONAL SENIOR COMMUNITIES, INC.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Schedule A (Form 990) 2022

20-4356247

Page 2

Schedule A (Form 990) 2022

Schedule A	(Form	990	2022
		000	1 2022

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)
Section A. Public Support

Sec	Alon A. Fublic Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disgualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9	Amounts from line 6						
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) organi	zation,
_							
	ction C. Computation of Publi						
	Public support percentage for 2022 (I			column (f))		15	%
	Public support percentage from 2021					16	%
Sec	ction D. Computation of Inves	stment Income	e Percentage				
17	Investment income percentage for 20			ne 13, column (f))		17	%
18	1 0					18	%
19a	33 1/3% support tests - 2022. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 3	33 1/3%, and lir	ne 17 is not
b	more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the	-	•				
	line 18 is not more than 33 1/3%, che	-					
20	Private foundation. If the organization						

Yes

Х

1

2

No

x

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If* "Yes." *complete Part I of Schedule L (Form 990).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Х 3a 3b 3c x 4a 4b 4c Х 5a 5b 5c Х 6 Х 7 Х 8 Х 9a Х 9b Х 9c x 10a 10b

NATIONAL SENIOR COMMUNITIES, INC

20-4356247 Page **5**

Yes

Yes No

1

2

No

		Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?			
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
11c below, the governing body of a supported organization?	11a		Х
b A family member of a person described on line 11a above?	11b		Х
c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
detail in Part VI.	11c		Х

Section B. Type I Supporting Organizations

1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,	
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)	
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported	
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the	
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	L
2	Did the organization operate for the benefit of any supported organization other than the supported	

organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in

Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,

supervised, or controlled the supporting organization. Section C. Type II Supporting Organizations

1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors	
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control	
	or management of the supporting organization was vested in the same persons that controlled or managed	
	the supported examination(a)	1

Section D. All Type III Supporting Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	Х	
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2	Х	
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3	х	

Section E. Type III Functionally Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year	(see instructions)
		1000 1100 000000

- a The organization satisfied the Activities Test. Complete line 2 below.
- **b** X The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*

с		The organization supported a governmental entity.	Describe in Part VI how you supported a governmental entity (see instructions).	
---	--	---	---	--

- 2 Activities Test. Answer lines 2a and 2b below.
- **a** Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? *If "Yes," explain in* Part VI *the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.*
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "*No*" *provide details in* **Part VI.**
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in* **Part VI** *the role played by the organization in this regard.*

Yes No

1	Check here if the organization satisfied the Integral Part Test as a qualifyir All other Type III non-functionally integrated supporting organizations mus		•	Part VI). See instructior
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2022

Schedule A (Form 990) 2022

NATIONAL SENIOR COMMUNITIES, INC. Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

Part V

e Excess from 2022

chec	lul	е	А	(Form	990)	2	022	

Sche	dule A (Form 990) 2022 NATIONAL SENIOR COM	1			20-4356247	Page 7
Pa	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	nizations (continu	ied)		
Sect	on D - Distributions				Current Y	'ear
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		1		
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported				
	organizations, in excess of income from activity			2		
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	S	3		
4	Amounts paid to acquire exempt-use assets			4		
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5		
6	Other distributions (describe in Part VI). See instructions.			6		
7	Total annual distributions. Add lines 1 through 6.			7		
8	Distributions to attentive supported organizations to which the	ne organization is responsive	1			
	(provide details in Part VI). See instructions.	-		8		
9	Distributable amount for 2022 from Section C, line 6			9		
10	Line 8 amount divided by line 9 amount			10		
Sect	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2022	IS	(iii) Distributa Amount for	
1	Distributable amount for 2022 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2022 (reason-					
	able cause required - explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2022					
a	From 2017					
b	From 2018					
C	From 2019					
d	From 2020					
е	From 2021					
f	Total of lines 3a through 3e					
g	Applied to underdistributions of prior years					
h	Applied to 2022 distributable amount					
i	Carryover from 2017 not applied (see instructions)					
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4	Distributions for 2022 from Section D,					
	line 7: \$					
а	Applied to underdistributions of prior years					
b	Applied to 2022 distributable amount					
с	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2022, if					
	any. Subtract lines 3g and 4a from line 2. For result greater					
	than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2022. Subtract lines 3h					
	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2023. Add lines 3j					
	and 4c.					
8	Breakdown of line 7:					
	Excess from 2018					
	Excess from 2019					
	Excess from 2020					
	Excess from 2021					
				_		

Schedule A (Form 990) 2022

NATIONAL SENIOR COMMUNITIES, INC.

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
SCHEDULE A, SECTION E, LINE 3A:
PURSUANT TO EACH SUPPORTED ORGANZATION'S BYLAWS, NSC IS THE SOLE
MEMBER. THE BOARDS OF THE SUPPORTED ORGANIZATIONS MAY SUBMIT
NOMINATIONS TO NSC FOR CONSIDERATION, BUT NSC HAS COMPLETE DISCRETION
IN APPOINTING THE BOARDS OF THE SUPPORTED ORGANIZATIONS. THE NSC BOARD
ELECTS ONE OF ITS MEMBERS, KNOWN AS THE "NSC DIRECTOR", TO THE BOARD OF
EACH SUPORTED ORGANIZATION. SUPPORTED ORGANIZATION BOARDS ELECT THEIR
OWN OFFICERS FROM AMONG THEIR MEMBERS.
SCHEDULE A, SECTION E, LINE 3B:
IN 2022, NSC OPERATED WITH FIVE ADVISORY COMMITTEES: AUDIT, INVESTMENT
& TREASURY; BUDGET & FINANCE; GOVERNANCE & INTERNAL AFFAIRS; OPERATIONS
& RISK MANAGEMENT; AND STRATEGIC PLANNING.
THE CHAIRS OF THE ADVISORY COMMITTEES ARE MEMBERS OF THE NSC BOARD.
THEY PRESENT THE THINKING OF THE NSC BOARD TO THEIR COMMITTEES AND
REPORT BACK ON COMMITTEE PROJECTS AND WORK PRODUCTS AS WELL AS
INFORMATION SHARED BY THE COMMITTEE MEMBERS. ALL BOARD POLICIES ADOPTED
BY THE COMMUNITY BOARDS ORIGINATE WITH ONE OF THESE ADVISORY COMMITTEES
AND ARE APPROVED BY THE NSC BOARD. THE COMMUNITIES PARTICIPATION IN THE
NSC ADVISORY COMMITTEES ENABLES THEM TO PROVIDE INPUT TO NSC ON ISSUES
IN COMMON TO SOME OR ALL OF THE COMMUNITIES. THIS STRUCTURE ALLOWS THE
NSC BOARD TO EXERCISE A SUBSTANTIAL DEGREE OF DIRECTION OF THE
POLICIES, PROGRAMS AND ACTIVITIES OF EACH OF ITS SUPPORTED
ORGANIZATIONS.

SCHEDULE A, SECTION D, LINE 3:

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) THE AUDIT, INVESTMENT & TREASURY ADVISORY COMMITTEE AND THE BUDGET & FINANCE ADVISORY COMMITTEE EACH HAD AT LEAST ONE DIRECTOR FROM EACH COMMUNITY SERVING ON THE COMMITTEE IN 2022. THE AUDIT, INVESTMENT & TREASURY ADVISORY COMMITTEE RECOMMENDS CHANGES TO THE INVESTMENT POLICY THAT ARE ADOPTED INITIALLY BY NSC AND THEN BY ALL OF THE SUPPORTED COMMUNITIES. LIKEWISE, THE BUDGET & FINANCE ADVISORY COMMITTEE IS ACTIVELY INVOLVED IN THE CREATION AND OVERSIGHT OF THE BUDGET FOR SHARED SERVICES AND THE ALLOCATION OF SHARED COSTS AMONG THE COMMUNITIES. THEY ALSO PROVIDE ADVICE TO COMMUNITY BOARDS WHEN THEY HAVE ACTIVITIES OF A FINANCIAL NATURE. THE CHAIRS OF THESE TWO COMMITTEES ARE NSC BOARD MEMBERS.

(i) Name of supported	(iii) EIN	le A, Part I, Line 12g - Info	ormation re	garding su	pported organizations (cor (v) Amount of monetary	ntinuation) (vi) Amount of
(i) Name of supported organization	(11) EIN	(m) Type of organization (described on lines 1-10 above)	listed	in your document?	support	other support
FOX RUN VILLAGE, INC.	52-2291271	10	x		287,584.	0
GREENSPRING VILLAGE, INC.	52-2095427	10	x		420,571.	0
HIGHLAND SPRINGS, INC.	51-0536892	10	x		257,349.	0
LANTERN HILL, INC.	37-1742780	10	x		172,612.	0
LINDEN PONDS, INC.	14-1849849	10	x		315,149.	0 ,
MARIS GROVE, INC.	55-0878964	10	x		368,241.	0
OAK CREST VILLAGE, INC.	52-1874053	10	x		437,176.	0 ,
RIDERWOOD VILLAGE, INC.	52-2126753	10	x		590,789.	0
SEABROOK VILLAGE, INC.	52-2126751	10	x		312,971.	0 ,
TALLGRASS CREEK, INC.	87-0765641	10	x		179,981.	0
WIND CREST, INC.	51-0549976	10	x		369,582.	0
Continuation Totals					3,712,005.	

00		Supplement	al Financial Statements		OMB No. 1545-0047
			2022		
(For	n 990)	Part IV, line 6, 7, 8, 9, 10	nization answered "Yes" on Form 990, , 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.		ZUZZ
	ment of the Treasury I Revenue Service		.ttach to Form 990. 0 for instructions and the latest information		Open to Public Inspection
	e of the organization	on			r identification number
Pa	t I Organiza	NATIONAL SENIOR COMMUNITIES	d Funds or Other Similar Funds or A	Accounts	20-4356247
Fai		n answered "Yes" on Form 990, Part IV, lin		ACCOUNTS.	Complete if the
			(a) Donor advised funds	(b) Funds ar	d other accounts
1	Total number at en	nd of year			
2		f contributions to (during year)			
3		f grants from (during year)			
4		t end of year			
5			writing that the assets held in donor advised fu	unds	
	are the organizatio	n's property, subject to the organization's	exclusive legal control?		Yes No
6	Did the organizatio	on inform all grantees, donors, and donor a	dvisors in writing that grant funds can be used	d only	
	for charitable purp	oses and not for the benefit of the donor o	r donor advisor, or for any other purpose conf	erring	
Dec	impermissible priva				Yes No
Pa			ganization answered "Yes" on Form 990, Part	IV, line 7.	
1		ervation easements held by the organization			
		of land for public use (for example, recrea			
		f natural habitat	Preservation of a ce	ertified historic	structure
2		of open space	ied conservation contribution in the form of a	conconvotion o	acoment on the last
2	day of the tax year				at the End of the Tax Year
а					
b					
c	-	-	ucture included in (a)	·	
d		vation easements included in (c) acquired a			
			· · · ·	2d	
3	Number of conserv		eased, extinguished, or terminated by the orga		g the tax
	year				
4	Number of states v	where property subject to conservation eas	sement is located		
5	Does the organizat	tion have a written policy regarding the per	iodic monitoring, inspection, handling of		
	,	orcement of the conservation easements if			
6	Staff and volunteer	r hours devoted to monitoring, inspecting,	handling of violations, and enforcing conserva	tion easement	s during the year
_		<u> </u>			
7	Amount of expense	es incurred in monitoring, inspecting, hand	lling of violations, and enforcing conservation	easements dur	ing the year
•					
8			e satisfy the requirements of section 170(h)(4)		Yes No
9			on easements in its revenue and expense state		
Ŭ	-	•	note to the organization's financial statements		the
		ounting for conservation easements.			
Pa			Art, Historical Treasures, or Other	Similar As	sets.
	Complete if	the organization answered "Yes" on Form	990, Part IV, line 8.		
1a	If the organization	elected, as permitted under FASB ASC 95	8, not to report in its revenue statement and b	alance sheet v	vorks
	of art, historical tre	asures, or other similar assets held for put	olic exhibition, education, or research in furthe	rance of public	:
	service, provide in	Part XIII the text of the footnote to its finar	ncial statements that describes these items.		
b	•	· ·	8, to report in its revenue statement and balar		
	•		exhibition, education, or research in furtherar	nce of public se	ervice,
		ng amounts relating to these items:			
~	. ,				
2	•		asures, or other similar assets for financial gair	n, provide	
_	•	Ints required to be reported under FASB A	C C	¢	
a b					
<u>u</u>	, addite included III	10111000, 1 alt A		Ψ	

LHA	For Paperwork Reduction Act Notice, see the Instructions for Form 990.
232051	09-01-22

Sche		ENIOR COMMUNITI	1					20-435		Р	_{age} 2
Par	t III Organizations Maintaining C	ollections of Ar	t, Histo	orical Tre	easures, or	Other	[·] Simila	r Assets	(conti	nued)	
3	Using the organization's acquisition, accessi	on, and other record	s, check	any of the	following that	make si	gnificant u	use of its			
	collection items (check all that apply):										
а	Public exhibition	c	1 🗌 I	Loan or exc	hange progra	m					
b	Scholarly research	e	•	Other							
с	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explai	n how th	ey further th	ne organizatior	n's exen	npt purpo	se in Part	XIII.		
5	During the year, did the organization solicit of	or receive donations of	of art, his	storical treas	sures, or other	r similar	assets		_		_
	to be sold to raise funds rather than to be ma								Yes		No
Par	t IV Escrow and Custodial Arran reported an amount on Form 990, Pa		ete if the	organizatio	n answered "	Yes" on	Form 990), Part IV, I	ine 9, or		
1a	Is the organization an agent, trustee, custod	ian or other intermed	liarv for c	contribution	s or other asse	ets not i	ncluded				
	on Form 990, Part X?		•						Yes		No
b	If "Yes," explain the arrangement in Part XIII										_
		·	U						Amoun	t	
с	Beginning balance						1c				
	Additions during the year										
	Distributions during the year										
f	Ending balance						1f				
2a	Did the organization include an amount on F						ty?		Yes		No
b	If "Yes," explain the arrangement in Part XIII.										
Par	t V Endowment Funds. Complete	if the organization ar	nswered	"Yes" on Fo	orm 990, Part I	V, line 1	0.				
		(a) Current year	(b) P	rior year	(c) Two years	s back	(d) Three y	/ears back	(e) Fou	r years	back
1a	Beginning of year balance										
b	Contributions										
с	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the cur	rent year end balanc	e (line 1g	ı, column (a)) held as:						
а	Board designated or quasi-endowment		_%								
b	Permanent endowment	%									
с	Term endowment	<u>%</u>									
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.									
3a	Are there endowment funds not in the posse	ession of the organiza	ation that	t are held ar	nd administere	ed for th	е				
	organization by:									Yes	No
	(i) Unrelated organizations								3a(i)		
	(ii) Related organizations								3a(ii)		
b	If "Yes" on line 3a(ii), are the related organization	ations listed as requir	red on So	chedule R?					3b		
4	Describe in Part XIII the intended uses of the		wment fi	unds.							
Par	t VI Land, Buildings, and Equipm										
	Complete if the organization answere	d "Yes" on Form 990	D, Part IV	, line 11a. S	See Form 990,	Part X,	line 10.				
	Description of property	(a) Cost or c basis (investr			or other (other)	• •	ccumulate preciation		(d) Boo	k valu	е
1a	Land										
	Buildings										
	Leasehold improvements										
	Equipment										
	Other				57,401.		18,	385.		39,	016.
Tota	. Add lines 1a through 1e. (Column (d) must e	equal Form 990. Part	X. colum	nn (B), line 1	0c.)					39,	016.
								~ · · ·	_ /_		

Schedule D (Form 990) 2022

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) DEPOSITS	19,294.
(2) DUE FROM COMMUNITIES	32,811.
(3) RIGHT OF USE ASSET	533,436.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	
Part X Other Liabilities.	
Complete if the organization answered "Ves" on Form 900, Dort IV, line 11e or 11f See	Form 000 Dort V line 05

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) DEFERRED SYSTEM FEES	1,100,000.
(3) LEASE LIABILITY	560,399.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total (Column (b) must equal Form 990, Part Y, col. (B) line 25.)	1,660,399.

Iotal. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Sche	edule D (Form 990) 2022 NATIONAL SENIOR COMMUNITIES, INC.	20-4356247	Page 4	
	t XI Reconciliation of Revenue per Audited Financial Stat	ements With Revenu	ue per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ie 12a.		
1	Total revenue, gains, and other support per audited financial statements	1		
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities			
с	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
с	Add lines 4a and 4b	4c		
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12,			
Pa	rt XII Reconciliation of Expenses per Audited Financial Sta	atements With Expen	ises per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ie 12a.		
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
с	Other losses	2c		
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
с	Add lines 4a and 4b	4c		
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1) rt XIII Supplemental Information.			

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SCHEDULE J		Compensation Information	OMB No.	1545-00	47	
Compe		For certain Officers, Directors, Trustees, Key Employees, and Highest				
		Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23.	20		-	
Department of	of the Treasury	Attach to Form 990.	-	Open to Public		
nternal Reven		Go to www.irs.gov/Form990 for instructions and the latest information.	-	Inspection		
Name of tr	he organizatior		oyer identificat	ion nu	mber	
Part I	Question	NATIONAL SENIOR COMMUNITIES, INC. s Regarding Compensation	20-4356247			
raiti	Question	s negariting compensation		Vee		
1a Choo	k the appropri	ate box(es) if the organization provided any of the following to or for a person listed on Form 990,		Yes	No	
		line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or c		、			
	Travel for com	, i i i i i i i i i i i i i i i i i i i				
		cation and gross-up payments				
		spending account	n			
	Discretionarys)			
b If any	of the boxes	on line 1a are checked, did the organization follow a written policy regarding payment or				
-		provision of all of the expenses described above? If "No," complete Part III to explain	1b			
		n require substantiation prior to reimbursing or allowing expenses incurred by all directors,				
	0	rs, including the CEO/Executive Director, regarding the items checked on line 1a?	2			
truste	ees, and onice		······			
3 Indica	ate which if ar	ny, of the following the organization used to establish the compensation of the organization's				
		ector. Check all that apply. Do not check any boxes for methods used by a related organization to				
		ation of the CEO/Executive Director, but explain in Part III.				
	Compensation					
	•	compensation consultant X Compensation survey or study				
	•	ther organizations X Approval by the board or compensation commit	taa			
<u> </u>	F0111 990 01 01					
4 Durin	a tha year did	any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
		lated organization:				
-		a normant as abanda of control normant?	4a	x		
			41		x	
	•				x	
	•					
n re	es to any or in	nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
Only	section 501(c	c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
-	-	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
	ingent on the re					
	•		5a		x	
		ation?		1	x	
		pr 5b, describe in Part III.				
		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
		net earnings of:				
	0	5	6a		x	
	related organiz	ation?		1	x	
		ation? or 6b, describe in Part III.	00			
		on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments				
		nes 5 and 6? If "Yes," describe in Part III	7		x	
		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	······			
	-		8		x	
		ption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III				
кеди	liations section	n 53.4958-6(c)?	Schedule J (For	1	I	

Schedule J (Form 990) 2022

20-4356247

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(1) SCOTT SAWICKI	(i)	227,829.	45,000.	0.	4,864.	28,753.	306,446.	0.	
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) DANIEL TYLER	(i)	213,946.	48,500.	0.	4,500.	12,444.	279,390.	0.	
DIRECTOR OF FINANCE	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) DIANE ROTOLO	(i)	180,080.	39,500.	0.	3,567.	394.	223,541.	0.	
OPERATIONS DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.	
(4) REV. DR. ZINA JACQUE	(i)	187,500.	0.	0.	0.	0.	187,500.	0.	
CHAIR	(ii)	0.	0.	0.	0.	0.	0.	0.	
(5) EILEEN G. ERSTAD	(i)	161,875.	0.	0.	0.	0.	161,875.	0.	
TREASURER	(ii)	0.	0.	0.	0.	0.	0.	0.	
(6) MICHELLE BOHREER	(i)	0.	0.	135,625.	0.	0.	135,625.	0.	
FORMER CHAIR & PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4A:

SEVERANCE PAYMENT, MICHELLE BOHREER - \$135,625.

Schedule J (Form 990) 2022

SCHEDULE O (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information.



Employer identification number 20-4356247

FORM 990, PART III, LINE 1:

BRIEFLY DESCRIBE THE ORGANIZATION'S MISSION.

MISSION STATEMENT-HOME IS BELONGING, PEACE OF MIND, LOVE AND

ACCEPTANCE. WELCOME HOME!

VISION STATEMENT-NSC CELEBRATES AGING! GROUNDED IN INCLUSION,

INNOVATION AND ADVOCACY, WE CREATE UNPARALLELED VALUE AND OPPORTUNITIES

NATIONAL SENIOR COMMUNITIES, INC.

FOR EVERY LIFE WE TOUCH. WE LEVERAGE OUR STRONG FINANCIAL FOUNDATON AND

GOVERNANCE FOR THE BENEFIT OF SENIORS AND THOSE WHO SUPPORT THEM.

FORM 990, PART VI, SECTION A, LINE 1A:

IF THERE ARE MATERIAL DIFFERENCES IN VOTING RIGHTS AMONG MEMBERS OF THE

GOVERNING BODY, OR IF THE GOVERNING BODY DELEGATED BROAD AUTHORITY TO AN

EXECUTIVE COMMITTEE OR SIMILAR COMMITTEE, EXPLAIN IN SCHEDULE O.

UNDER THE BYLAWS OF THE ORGANIZATION, THE BOARD HAS DELEGATED AUTHORITY TO

AN EXECUTIVE COMMITTEE COMPRISED OF THE ORGANIZATION'S CHAIR, VICE CHAIR,

SECRETARY AND TREASURER. THE EXECUTIVE COMMITTEE HAS AND MAY EXERCISE ALL

OF THE POWERS AND AUTHORITY OF THE BOARD IN THE MANAGEMENT OF THE BUSINESS

AND AFFAIRS OF THE ORGANIZATION EXCEPT FOR THOSE ACTIONS RESERVED SOLELY TO

THE DIRECTORS UNDER THE GENERAL LAWS OF THE STATE OF MARYLAND. THE

EXECUTIVE COMMITTEE CAN ONLY TAKE ACTION ON BEHALF OF THE FULL BOARD IN AN

EMERGENCY.

Schedule O (Form 990) 2022	Page 2
Name of the organization NATIONAL SENIOR COMMUNITIES, INC.	Employer identification number 20-4356247
FORM 990, PART VI, SECTION A, LINE 4:	
DID THE ORGANIZATION MAKE ANY SIGNIFICANT CHANGES TO ITS GOVERNING	
DOCUMENTS SINCE THE PRIOR FORM 990 WAS FILED?	
THE NSC BYLAWS WERE AMENDED IN JANUARY 2022 AS OUTLINED BELOW:	
- CHANGED THE INITIAL TERM OF A DIRECTOR TO 1 YEAR.	
- ADDED TERM LIMITS FOR NEW DIRECTORS OF THREE 3-YEAR TERMS.	
- ADDED AN OPTION TO ELECT NEW DIRECTORS AS NON-VOTING DIRECTORS.	
- REDUCED THE REQUIRED NOTICE FOR A BOARD MEETING FROM 48 TO 24 HOURS.	
- RESTRICTED THE EXECUTIVE COMMITTEE TO ONLY TAKE ACTION ON BEHALF OF THE	
FULL BOARD IN AN EMERGENCY.	
- ADDED A VICE PRESIDENT POSITION.	
- ADDED A REQUIREMENT THAT THE CHAIR AND VICE CHAIR SERVE AT LEAST 2 YEARS	
AS A DIRECTOR BEFORE ELECTION TO THOSE OFFICES.	
- CHANGED THE TERM OF THE CHAIR TO 2 YEARS AND ADDED A LIMIT OF TWO 2-YEAR	
TERMS.	
- CHANGED THE TERM OF THE VICE CHAIR TO 2 YEARS AND CLARIFIED THE ROLE OF	
THE VICE CHAIR.	
- ADDED THAT THE PRESIDENT AND VICE PRESIDENT SERVE AS CHAIR AND VICE	
CHAIR, RESPECTIVELY, OF THE BOARD.	
- CHANGED THE TERMS OF ALL OTHER OFFICERS TO 2 YEARS.	
FORM 990, PART VI, SECTION B, LINE 11B:	
HAS THE ORGANIZATION PROVIDED A COMPLETE COPY OF THIS FORM 990 TO ALL	
MEMBERS OF ITS GOVERNING BODY BEFORE FILING THE FORM?	

THE CHAIR OF THE AUDIT, INVESTMENT, AND TREASURY COMMITTEE APPOINTS THE

REVIEWERS OF THE FORM 990. ONCE THOSE REVIEWS ARE COMPLETE, THE FULL BOARD

Schedule O (Form 990) 2022 Name of the organization	Employer identification number
NATIONAL SENIOR COMMUNITIES, INC.	20-4356247
IS GIVEN THE OPPORTUNITY TO REVIEW THE FINAL VERSION OF FORM 990 AND ASK	
QUESTIONS OF THE REVIEWERS REGARDING THE FORM. ONCE ALL REVIEWS ARE	
COMPLETE AND ALL QUESTIONS ANSWERED, THE FORM IS ELECTRONICALLY FILED.	
FORM 990, PART VI, SECTION B, LINE 12C:	
DID THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITOR AND ENFORCE	
COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY?	
NATIONAL SENIOR COMMUNITIES, INC.'S CONFLICT OF INTEREST POLICY COVERS ALL	
DIRECTORS, OFFICERS, KEY EMPLOYEES, EMPLOYEES AND VOLUNTEERS IN A POSITION	
TO EXERCISE SUBSTANTIAL INFLUENCE OVER NATIONAL SENIOR COMMUNITIES, INC.'S	
AFFAIRS, COMMITTEE MEMBERS, AND PROSPECTIVE DIRECTORS. EACH COVERED PERSON	
COMPLETES A CONFLICT OF INTEREST DISCLOSURE STATEMENT ANNUALLY AND AS	
POTENTIAL CONFLICTS ARISE DURING THE YEAR. THESE STATEMENTS ARE REVIEWED BY	
THE BOARD CHAIR. IF THE CONFLICT INVOLVES A COVERED EMPLOYEE, THE CHAIR	
DETERMINES WHETHER A CONFLICT EXISTS AND, IF SO, HOW IT IS TO BE HANDLED,	
OR THE CHAIR MAY REFER THE MATTER TO THE BOARD OF DIRECTORS FOR	
CONSIDERATION. FOR ALL OTHER CONFLICTS, THE BOARD OF DIRECTORS OR A	
COMMITTEE OF DISINTERESTED DIRECTORS WILL DETERMINE WHETHER A CONFLICT	
ACTUALLY EXISTS. A COVERED PERSON MAY NOT PARTICIPATE IN ANY DISCUSSION OR	
DEBATE BY THE BOARD BUT MAY ANSWER QUESTIONS OR PROVIDE CLARIFYING	
INFORMATION UNLESS ANY BOARD MEMBER OBJECTS.	
FORM 990, PART VI, SECTION B, LINE 15:	
DID THE PROCESS FOR DETERMINING COMPENSATION OF THE ORGANIZATION'S CEO,	
EXECUTIVE DIRECTOR, OR TOP MANAGEMENT OFFICIAL, OR OTHER OFFICERS OR KEY	

EMPLOYEES, INCLUDE A REVIEW AND APPROVAL BY INDEPENDENT PERSONS,

COMPARABILITY DATA, AND CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION

Schedule O	(Form	990)	2022

Name of the organization

NATIONAL SENIOR COMMUNITIES, INC.

Employer identification number 20-4356247

AND DECISION?

THE BOARD HAS APPROVED A DIRECTORS' COMPENSATION POLICY WHICH ESTABLISHES THE PROCESS BY WHICH ALL DIRECTOR COMPENSATION IS DETERMINED. A REVIEW OF THE DIRECTORS' COMPENSATION IS CONDUCTED EACH FISCAL YEAR. COMPENSATION IS APPROACHED ON AN OVERALL BASIS AND THE TOTAL VALUE OF ALL FORMS OF COMPENSATION IS ESTABLISHED AND MONITORED. AN INDEPENDENT COMPENSATION CONSULTANT IS PERIODICALLY RETAINED TO PERFORM AN ANALYSIS OF NATIONAL SENIOR COMMUNITIES, INC.'S (NSC) COMPENSATION USING COMPARABLES OF BOTH FOR-PROFIT AND NON-PROFIT PEERS. A COMMITTEE OF THE NSC BOARD REVIEWS THE CONSULTANT'S REPORT AND MAKES A RECOMMENDATION TO NSC AS TO APPROPRIATE COMPENSATION OF DIRECTORS. THE FULL BOARD HAS ACCESS TO NSC'S CONSULTANT'S REPORT AND AN OPPORTUNITY TO QUESTION THE CONSULTANT ABOUT THE PROCESS METRICS, AND COMPARABLES THAT WERE USED IN DETERMINING THE RECOMMENDED COMPENSATION. THE BOARD THEN VOTES ON THE COMPENSATION RECOMMENDATIONS AND A CONTEMPORANEOUS RECORD IS MADE OF THE MEETING AND THE VOTE. A NEW COMPENSATION STUDY WAS UNDERTAKEN IN THE FALL OF 2021 WHICH DID NOT RECOMMEND ANY CHANGE TO THE CURRENT STRUCTURE. FORM 990, PART VI, SECTION C, LINE 19: DESCRIBE WHETHER (AND IF SO, HOW) THE ORGANIZATION MADE ITS GOVERNING

DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE

TO THE PUBLIC DURING THE TAX YEAR.

THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND THE FINANCIAL

STATEMENTS ARE AVAILABLE UPON REQUEST TO REVIEW FOR THE SAME PERIOD OF

DISCLOSURE AS SET FORTH IN SECTION 6104(D).

SCHEDULE R

(Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047

2022 Open to Public Inspection

Employer identification number

20-4356247

Department of the Treasury Internal Revenue Service Name of the organization

NATIONAL SENIOR COMMUNITIES, INC.

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)			Direct controlling entity
NSC - AVERY POINT, LLC - 84-4972993					
816 CONNECTICUT AVE NW, 7TH FLOOR					NATIONAL SENIOR
WASHINGTON, DC 20006	HOLD PARTNERSHIP INTEREST	MARYLAND	0.	0.	COMMUNITIES, INC.
NSC - SIENA LAKES, LLC - 84-4996586					
816 CONNECTICUT AVE NW, 7TH FLOOR					NATIONAL SENIOR
WASHINGTON, DC 20006	HOLD PARTNERSHIP INTEREST	MARYLAND	0.	0.	COMMUNITIES, INC.
NSC - WINDSOR RUN, LLC - 84-4954320					
816 CONNECTICUT AVE NW, 7TH FLOOR					NATIONAL SENIOR
WASHINGTON, DC 20006	HOLD PARTNERSHIP INTEREST	MARYLAND	0.	0.	COMMUNITIES, INC.
NSC - THE GRANDVIEW, LLC - 92-3310216					
816 CONNECTICUT AVE NW, 7TH FLOOR					NATIONAL SENIOR
WASHINGTON, DC 20006	HOLD PARTNERSHIP INTEREST	MARYLAND	٥.	0.	COMMUNITIES, INC.

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity		g) 512(b)(13) rolled ity?
				501(c)(3))		Yes	No
ANN'S CHOICE, INC - 52-2095427							
10000 ANN'S CHOICE WAY	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
WARMINSTER, PA 18974	COMMUNITY	PENNSYLVANIA	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
ASHBY PONDS, INC - 20-5609803							
21170 ASHBY PONDS BLVD.	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
ASHBURN, VA 20147	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
AVERY POINT, INC - 92-2254866							
1000 AVERY POINT WAY	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
RICHMOND, VA 23233	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
BETHESDA NSC RETIREMENT COMMUNITY, INC -							
92-2205771, 816 CONNECTICUT AVE, NW, 7TH FL,	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
WASHINGTON, DC 20006	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2022

Part I Continuation of Identification of Disregarded Entities

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
NSC - WOODLEIGH CHASE, LLC - 92-3327915 816 CONNECTICUT AVE NW, 7TH FLOOR WASHINGTON, DC 20006	HOLD PARTNERSHIP INTEREST	MARYLAND	0.		NATIONAL SENIOR COMMUNITIES, INC.
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Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	contr organiz	g) 512(b)(13) rolled zation?
BROOKSBY VILLAGE, INC - 52-2126755				501(0)(3))		Yes	No
100 BROOKSBY VILLAGE DRIVE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
PEABODY, MA 01960	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
CEDAR CREST VILLAGE, INC - 52-2184915							
1 CEDAR CREST VILLAGE DRIVE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
POMPTON PLAINS, NJ 07444	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
EAGLE'S TRACE, INC - 03-0498683							
14703 EAGLE VISTA DRIVE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
HOUSTON, TX 77077	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
FAIRFAX NSC RETIREMENT COMMUNITY, INC -					,,		-
92-2217836, 816 CONNECTICUT AVE, NW, 7TH FL,	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
WASHINGTON, DC 20006	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
FOX RUN VILLAGE, INC - 52-2291271					,		
41000 13 MILE ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
NOVI, MI 48377	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
GREENSPRING VILLAGE, INC 52-2095427					,		-
7440 SPRING VILLAGE DRIVE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
SPRINGFIELD, VA 22150	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
HIGHLAND SPRINGS, INC - 51-0536892					,,		-
8000 FRANKFORD ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
DALLAS, TX 75252	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
LANTERN HILL, INC 37-1742780					,		-
535 MOUNTAIN AVENUE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
NEW PROVIDENCE, NJ 07974	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
LINDEN PONDS, INC - 14-1849849					,		-
300 LINDEN PONDS WAY	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
HINGHAM, MA 02043	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
MARIS GROVE, INC - 55-0878964					,		-
100 MARIS GROVE WAY	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
GLEN MILLS, PA 19342	COMMUNITY	PENNSYLVANIA	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
MATTHEWS NSC RETIREMENT COMMUNITY, INC -					,		-
92-2269292, 816 CONNECTICUT AVE, NW, 7TH FL,	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
WASHINGTON, DC 20006	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
OAK CREST VILLAGE, INC - 52-1874053			, /		,		<u> </u>
8800 WALTHER BOULEVARD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
PARKVILLE, MD 21234	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	contr organiz	g) 512(b)(13) rolled zation?
RIDERWOOD VILLAGE, INC - 52-2126753				301(0)(3))		Yes	No
3110 GRACEFIELD ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
SILVER SPRING, MD 20904	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
SEABROOK VILLAGE, INC - 52-2126751					,		<u> </u>
3000 ESSEX ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
TINTON FALLS, NJ 07753	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
TALLGRASS CREEK, INC - 87-0765641					,		
13800 METCALF AVENUE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
OVERLAND PARK, KS 66223	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
WIND CREST, INC - 51-0549976					,		<u> </u>
3235 MILL VISTA ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
HIGHLANDS RANCH, CO 80129	COMMUNITY	MARYLAND	501(C)(3)	LINE 11	COMMUNITIES, INC	x	
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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	I · ·	ortionate tions?	amount in box 20 of Schedule	manag partne	or Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	lo
NATIONAL CCRC BUSINESS TRUST			NATIONAL								
I - 26-6455718, 701 MAIDEN			SENIOR								
CHOICE LANE, BALTIMORE, MD	CHARITABLE		COMMUNITIES,								
21228	BUSINESS TRUST	MD	INC	EXCLUDED	٥.	٥.		x	N/A	x	
NATIONAL CCRC STATUTORY TIER			NATIONAL								
IV TRUST - 85-3943847, 701	1		SENIOR								
MAIDEN CHOICE LANE,	CHARITABLE		COMMUNITIES,								
BALTIMORE, MD 21228	BUSINESS TRUST	MD	INC	EXCLUDED	0.	0.		x	N/A	x	
]										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	contr	tion b)(13) rolled tity?
		country)		,				Yes	No
	TO HOLD LIQUOR LICENSE FOR EAGLE'S		EAGLE'S TRACE,						
BALTIMORE, MD 21128	TRACE	TX	INC.	C CORP	0.	0.	100%	X	
	-								

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

ote: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Ye	es
During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV	1?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		
b Gift, grant, or capital contribution to related organization(s)		X	1
c Gift, grant, or capital contribution from related organization(s)			
d Loans or loan guarantees to or for related organization(s)			
e Loans or loan guarantees by related organization(s)			_
Dividends from related organization(s)			
g Sale of assets to related organization(s)	1g		
n Purchase of assets from related organization(s)			
Exchange of assets with related organization(s)	1i		
Lease of facilities, equipment, or other assets to related organization(s)			
Lease of facilities, equipment, or other assets from related organization(s)	<u>1k</u>		
Performance of services or membership or fundraising solicitations for related organization(s)		X	:
n Performance of services or membership or fundraising solicitations by related organization(s)	1m		
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			
Sharing of paid employees with related organization(s)	-		4
Reimbursement paid to related organization(s) for expenses	<u>1p</u>		
Reimbursement paid by related organization(s) for expenses		X	:
Other transfer of cash or property to related organization(s)	<u>1r</u>		
s Other transfer of cash or property from related organization(s)	1s		

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) ANN'S CHOICE, INC.	L	382,844.	FMV
(2) ASHBY PONDS, INC.	L	367,430.	FMV
(3) ASHBY PONDS, INC.	В	14,149.	FMV
(4) BROOKSBY VILLAGE, INC.	L	391,621.	FMV
(5) CEDAR CREST VILLAGE, INC.	L	431,139.	FMV
(6) EAGLE'S TRACE, INC.	L	212,350.	FMV

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a·s)	(c) Amount involved	(d) Method of determining amount involved
(7) EAGLE'S TRACE, INC.	В	5,254.	FMV
(8) FOX RUN VILLAGE, INC.	В	29,260.	FMV
(9) FOX RUN VILLAGE, INC.	L	287,584.	FMV
(10) GREENSPRING VILLAGE, INC.	L	420,571.	FMV
(11) HIGHLAND SPRINGS, INC.	L	257,349.	FMV
(12) HIGHLAND SPRINGS, INC.	В	32,053.	FMV
(13) LANTERN HILL, INC.	L	172,612.	FMV
(14) LINDEN PONDS, INC.	L	315,149.	FMV
(15) MARIS GROVE, INC.	В	30,143.	FMV
(16) MARIS GROVE, INC.	L	368,241.	FMV
(17) OAK CREST VILLAGE, INC.	L	437,176.	FMV
(18) RIDERWOOD VILLAGE, INC.	L	590,789.	FMV
(19) SEABROOK VILLAGE, INC.	L	312,971.	FMV
(20) TALLGRASS CREEK, INC.	L	179,981.	FMV
(21) WIND CREST, INC.	В	39,472.	FMV
(22) WIND CREST, INC.	L	369,582.	FMV
_ (23)			
(24)			

Schedule R (Form 990) 2022 NATIONAL SENIOR COMMUNITIES, INC.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(0)	<u> </u>	F	(d)	1-	、	(f)	(a)		•	(1)	(i)	(14)
(a)	(b)	(c)	(d)	Are a partners 501(c orgs	all	(f)	(g) Share of		ר) החסיי-	(i) Code V UBI	(j)	(k)
Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign	Predominant income (related, unrelated, excluded from tax under sections 512-514)	partners 501(c	s sec.)(3)	Share of total	end-of-year	tio	opor- nate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	managin	
of entity		country)	excluded from tax under	orgs		income	assets		tions?	of Schedule K-1	partner?	
		country)	sections 512-514)	Yes	No	Income	asseis	Yes	No	(Form 1065)	Yes No	·
												1
												
												<u> </u>

Schedule R (Form 990) 2022

NATIONAL SENIOR COMMUNITIES, INC.

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

PART III, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS PARTNERSHIP:

NAME OF RELATED ORGANIZATION:

NATIONAL CCRC BUSINESS TRUST I

DIRECT CONTROLLING ENTITY: NATIONAL SENIOR COMMUNITIES, INC

NAME OF RELATED ORGANIZATION:

NATIONAL CCRC STATUTORY TIER IV TRUST

DIRECT CONTROLLING ENTITY: NATIONAL SENIOR COMMUNITIES, INC

SCHEDULE R, PART III:

NATIONAL SENIOR COMMUNITIES, INC. IS THE SOLE TRUSTEE OF THE NATIONAL

CCRC BUSINESS TRUST I AND HAS EXCLUSIVE MANAGEMENT AND CONTROL OF THE

TRUST. THE TRUST IS TREATED AS A PARTNERSHIP FOR FEDERAL TAX PURPOSES.

SCHEDULE R, PART III:

NATIONAL SENIOR COMMUNITIES, INC. IS THE SOLE TRUSTEE OF THE NATIONAL

CCRC STATUTORY TIER IV TRUST AND HAS EXCLUSIVE MANAGEMENT AND CONTROL

OF THE TRUST. THE TRUST IS TREATED AS A PARTNERSHIP FOR FEDERAL TAX

PURPOSES.