** PUBLIC DISCLOSURE COPY **
Return of Organization Exempt From Income Tax

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2022
Open to Public
Inspection

<u>A</u>	For the	e 2022 calendar year, or tax year beginning	and	ending	_		
	Check if applicable	C Name of organization			D Employer ide	entific	cation number
	Addre	ss CEDAR CREST VILLAGE, INC.					
	Name chang				52-2184	915	
	Initial return Final	Number and street (or P.O. box if mail is not deli 1 CEDAR CREST VILLAGE DR	vered to street address)	Room/suite	E Telephone nu 973-831-3		
	—lreturn/ termin ated	(₌	ZID or foreign postal ands			,,,,,	99,037,329.
	Amend	ded DOMDHON DIATNO NT 07444	ar or foreign postal code		G Gross receipts \$ H(a) Is this a gro		
F	return Applic tion		SPEERT		for subordir	•	
_	tion pendir	SAME AS C ABOVE			H(b) Are all subordin		—
$\overline{}$	Tay.ey	empt status: X 501(c)(3) 501(c) ()	(insert no.) 4947(a)(1)	or 527	1		list. See instructions
	Websit		(πισοιττίοι) τστη(α)(1)	01 021	H(c) Group exen		
			sociation Other	I Year	of formation: 1999	$\overline{}$	✓ State of legal domicile: MD
	art I	Summary		12 1001	or formation,		a otato or rogar dormono.
_	1	Briefly describe the organization's mission or most	significant activities: PROVID	E A HOME	FOR SENIORS T	НАТ	
Governance		SATISFIES THEIR THREE PRIMARY NEEDS.					
rna	2	Check this box if the organization discor	tinued its operations or dispos	sed of more	than 25% of its ne	et ass	sets.
ove	3	Number of voting members of the governing body (Part VI, line 1a)			3	12
		Number of independent voting members of the gov	erning body (Part VI, line 1b)			4	8
Activities &	5	Total number of individuals employed in calendar ye				5	1286
Σ	6	Total number of volunteers (estimate if necessary)				6	143
Act	7 a	Total unrelated business revenue from Part VIII, col				7a	0.
_	b	Net unrelated business taxable income from Form 9	990-T, Part I, line 11	<u></u>		7b	0.
		0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		_	Prior Year	0.2	Current Year
ne	8	Contributions and grants (Part VIII, line 1h)	4,164,7 89,396,4		2,607,513. 95,635,524.		
Revenue	9	Program service revenue (Part VIII, line 2g)	275,6		234,518.		
Be	10	Investment income (Part VIII, column (A), lines 3, 4,			391,9		416,134.
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c,			94,228,7		98,893,689.
_		Total revenue - add lines 8 through 11 (must equal I Grants and similar amounts paid (Part IX, column (A			115,8		143,675.
		Benefits paid to or for members (Part IX, column (A)			113,0	0.	0.
	15	Salaries, other compensation, employee benefits (P			38,203,8		40,990,259.
Expenses	16a	Professional fundraising fees (Part IX, column (A), lii			, ,	0.	0.
pen	b	Total fundraising expenses (Part IX, column (D), line					
ă	17	Other expenses (Part IX, column (A), lines 11a-11d,	· -		60,808,7	87.	64,380,900.
		Total expenses. Add lines 13-17 (must equal Part IX			99,128,4	78.	105,514,834.
	19	Revenue less expenses. Subtract line 18 from line 1			-4,899,7	30.	-6,621,145.
Net Assets or	ű,			Ве	eginning of Current Y	'ear	End of Year
sets	20	Total assets (Part X, line 16)			458,841,2	06.	464,736,239.
t Ass	21	Total liabilities (Part X, line 26)			540,064,2	39.	562,274,354.
	22	Net assets or fund balances. Subtract line 21 from	ine 20		-81,223,0	33.	-97,538,115.
	art II	Signature Block					
		Ilties of perjury, I declare that I have examined this return,				of my	knowledge and belief, it is
true	, correc	ct, and complete. Declaration of preparer (other than office I	r) is based on all information of wh	nich preparer	has any knowledge.		
٠.		Signature of officer			I Date		
Sig		EILEEN ERSTAD, TREASURER			Date		
Hei	re	Type or print name and title					
			Dranarar'a aignatura		Date Che	ck C	PTIN
Pai	d		Preparer's signature JULIA FLANNERY, CPA		0 (24 (22	employ	
	u parer	Firm's name RSM US LLP			Firm's EIN		42-0714325
	Only	Firm's address 100 INTERNATIONAL DRIVE, S	UITE 1400		T IIIII S EII'	u	· · ·
	,	BALTIMORE, MD 21202			Phone no	410	-246-9300
Ma	y the IF	RS discuss this return with the preparer shown above	re? See instructions				X Yes No

<u>Fo</u> rm		EST VILLAGE, INC.		52-2184915	Page 2
Pa	rt III Statement of Program S				
	Check if Schedule O contains a	response or note to any line in this Pa	art III		Х
1	Briefly describe the organization's mis SEE SCHEDULE O	sion:			
2	Did the organization undertake any sig	gnificant program services during the	year which were not listed on the		
	prior Form 990 or 990-EZ? If "Yes," describe these new services			Ye	es X No
3	Did the organization cease conducting If "Yes," describe these changes on S	g, or make significant changes in how	it conducts, any program services?	Ye	es X No
4	Describe the organization's program s	service accomplishments for each of it			
	Section 501(c)(3) and 501(c)(4) organizerevenue, if any, for each program servenue.		unt of grants and allocations to othe	ers, the total expenses,	and
4a	(Code:) (Expenses \$ CEDAR CREST VILLAGE, INC. PR	90,248,108. including grants of \$		nue \$95,6	35,524.
	WHO RESIDE IN 1,434 INDEPEND				
	AND 113 SKILLED NURSING BEDS		-		
	INCLUDE, BUT ARE NOT LIMITED				
	MAINTENANCE SERVICES, RECREA				
4b	(Code:) (Expenses \$	including grants of \$) (Rever	nue \$	
	,,,,				
	-				
	-				
4c	(Code:) (Expenses \$	including grants of \$) (Reve	nuo ¢	
70	(Code) (Expenses #	micloung grants or \$\phi\$		nue v	
	-				
4d	Other program services (Describe on S	Schedule ())			
	(Expenses \$	including grants of \$) (Revenue \$)	
4e	Total program service expenses	90,248,108.	, (Horondo v		
_		<u> </u>			

Form 990 (2022) CEDAR CREST VILLAGE, INC. Part IV Checklist of Required Schedules

1 Is the organization described in section 501 (x/5) or 4947(x/1) (other than a private foundation)? 1				Yes	No
2 Is the organization required to complete Schedule 5, Schedule of Contributors? See Instructions 3 Did the organization repage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public offices? "I "ves," complete Schedule C, Part II 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(c) election in effect during the tax oppines Schedule C, Part II 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-197 II "ves," complete Schedule C, Part II II organization as election 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-197 II "ves," complete Schedule C, Part II II organization receive or hold a conservation easement, including easements to preserve open space. 7 Did the organization revelve or hold a conservation easement, including easements to preserve open space. 8 Did the organization report an amount in Part X, line 21, for escrew or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit courseling, debt management, cord trepair, or debt negotiation services? If "Yes," complete Schedule D, Part IV II II the organization report an amount for investments or securities in Part X, line 107 If "Yes," complete Schedule D, Part IV II II the organization is proport an amount for investments - other securities in Part X, line 107 If "Yes," complete Schedule D, Part VII II II the organization is proport an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assests reported in Part X, line 167 If "Yes," complete Schedule D, Part VIII II II the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assests reported in Part X, line 167 If "Yes," complete Schedu	1				
Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If **Yes**, "complete Schedule C, Part I ** **Section 501(6)** Organization. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax yea? If **Yes**, "complete Schedule C, Part II ** **A Section 501(6)** Organization. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax yea? If **Yes**, "complete Schedule C, Part III ** **Did the organization assertion solicitis, and you do not achieved finds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If **Yes**, "complete Schedule D, Part II ** **Did the organization reverse to field a conservation assement, including assements to preserve open space, the environment, historic land areas, or historic structures? If **Yes**, "complete Schedule D, Part II ** **Did the organization maintain collections of vorks of arth, historical treasures, or other similar assets? If **Yes**, "complete Schedule D, Part II ** **Did the organization report an amount in Part X, line 21, for escrow or custodrial accounts tability, serve as a custodrian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If **Yes**, complete Schedule D, Part IV ** **Did the organization did the organization report an amount for land, buildings, and equipment in Part X, line 10? If **Yes**, complete Schedule D, Part VII ** **Did the organization report an amount for orther stable of Part XII ** **Did the organization report an amount for orther stable of Part XII ** **Did the organization report an amount for orther stable of Part XII ** **Did the organi		•			
public office? If *Yes,* complete Schedule C, Part I Section 501(R)3 organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If *Yes,* complete Schedule C, Part II I bit the organization section 501(R)4, 501(R)5, or 501(R)6, organization that receives membership dues, assessments, or similar amounts as defined in Rev Proc. 98 19? If *Yes,* complete Schedule C, Part II Did the organization maintain any donor advised funds or any similar funds or accounts? If *Yes,* complete Schedule D, Part I I Did the organization inceive or hold a conservation easement, including easements to preserve open space, the environment, historical treasures, complete former, include D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If *Yes,* complete Schedule D, Part II Did the organization in enceive or hold a conservation easement, including easements to preserve open space, the environment, historical treasures, complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If *Yes,* complete Schedule D, Part II Did the organization in eport an amount for Part X, line 21, or escrow or custodial account fishility, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit reparts, or debt negotiation services? If *Yes,* complete Schedule D, Part V II Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If *Yes,* complete Schedule D, Part V II Did the organization report an amount for investments organizes in Part X, line 10? If *Yes,* complete Schedule D, Part V II Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If *Yes,* complete Schedule D, Part V II Did the organization report an amount for other assets in Part			2	Х	
Section 501(x)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If Yes," complete Schedule C, Part II is the organization a section 501(k)(4), 501(k)(5), 50	3				
during the tax year? If "Yes," complete Schedule C, Part II sets the organization a section 50 (10(8)), 50 (10(8))			3		_ X
s the organization a section S(Incl)(s), 501(s)(s), or 501(s)(s) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Price. \$812? /f. Yes, "complete Schedule C, Part III" Did the organization maintain any donor advised funds or any similar funds or accounts? /f. Yes, "complete Schedule D, Part I Did the organization receives no hold a conservation assement, including easements to preserve open space, the environment, historic land areas, or historic structures? /f. Yes, "complete Schedule D, Part III" Did the organization maintain collections of works of art, historical treasures, or other similar assets? /f. Yes, "complete Schedule D, Part III" Did the organization received in the structures? /f. Yes, "complete Schedule D, Part III" Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X. in report or escrow or custodial account liability, serve as a custodian for amounts not listed in Part X. in report or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? /f. Yes, "complete Schedule D, Part V 10. If the organization is anyther of through a related organization, hold assets in donor-restricted endowments or in quasi endowments? /f. Yes, "complete Schedule D, Part V 10. If the organization is anyther or any of the following questions is Yes," then complete Schedule D, Part V II, VII, VII, VII, VII, VII, VII, VI	4				
similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I I Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structure? If "Yes," complete Schedule D, Part III III III III III III III III III I	_		4		_ <u>x</u>
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7 Ut the organization receive or hold a conservation essement, including assements to preserve open space, the environment, historic land areas, or historic structures? If I'ves, "complete Schedule D, Part II X Did the organization maintain collections of works of art, historical treasures, or other similar assest? If "Yes," complete Schedule D, Part II X Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasil endowments? If "Yes," complete Schedule D, Part V Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V Did the organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part VI Did the organization report an amount for investments - other securities in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VI 11b X Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VI 11c X Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X 11d X Did the organization report an amount for other isabilities in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X 11d X Did the organization report an amount for other isabilities in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If	6	· · · · · · · · · · · · · · · · · · ·	_		v
the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II. 7	7		ь		
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 9 y X 10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V 9 y X 11 If the organization sawer to any of the following questions is "Yes," then complete Schedule D, Part SV 11 If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V 11 In X 11 In X 12 In the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11 In X 1	′		7		v v
Schedule D, Part III Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "ves," complete Schedule D, Part IV Did the organization is answer to any of the following questions is "ves," then complete Schedule P, Part SV, III, VIII, IX, or X, as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "yes," complete Schedule D, Part V Did the organization report an amount for investments - other securities in Part X, line 10? If "yes," complete Schedule D, Part VIII Did the organization report an amount for investments - sorgan related in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII Did the organization report an amount for investments - sorgan related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII Did the organization report an amount for other assets in Part X, line 25? If "Yes," complete Schedule D, Part X 11b X 11c X Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11d X	0				
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V 10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Part S V, III, VIII, N, or X, as applicable. 2 Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VIII 2 Did the organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part VIII 3 Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 3 Did the organization report an amount for other assets in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part XIII 4 Did the organization seport an amount for ther liabilities in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part XIII 5 Did the organization seport an amount for ther liabilities in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part XIII 11	0	, ,			×
amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? ## "Yes," complete Schedule D, Part IV Did the organization directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? ## "Yes," complete Schedule D, Part V ### 10 Did the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? ## "Yes," complete Schedule D, Part VII Did the organization report an amount for investments - other securities in Part X, line 10? ## "Yes," complete Schedule D, Part VIII Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? ## "Yes," complete Schedule D, Part VIII Did the organization report an amount for investments - organization separate or part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? ## "Yes," complete Schedule D, Part X 11c	۵		0		<u> </u>
## "Yes," complete Schedule D, Part IV 10 Did the organization, directly or through a related organization, hold assets in donorrestricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Part VI, VII, VIII, IX, or X, as applicable. 22 a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 23 b Did the organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part VII 24 b Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 25 Did the organization report an amount for other assets in Part X, line 15, If that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 26 Did the organization report an amount for other labilities in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X III 27 Did the organization is separate or consolidated financial statements for the tax year include a footnote that addresses the organization is lability for uncertain tax positions under Fin 48 (ASC 740)? If "Yes," complete Schedule D, Part X III 28 Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Part X III 29 Was the organization an ashool described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule D, Part X III 29 Did the organization and school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E III 20 Did the organization report a total of more than \$15,000 of grants or other assistance to or for any foreign organization report a total of more than \$15,000 of expenses for professional fundrialis	9				
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V 10 X 11 If the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V 11 If the organization report an amount for investments of the securities in Part X, line 10? If "Yes," complete Schedule D, Part V 11 If Did the organization report an amount for investments of the securities in Part X, line 10? If "Yes," complete Schedule D, Part V 11 If Did the organization report an amount for investments of the securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part V II If Did the organization report an amount for other assets in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X II If Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part X II If Did the organization report an amount for other assets in Part X, line 25? If "Yes," complete Schedule D, Part X II II II X II II II X II II II X II II			۵	x	
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Part IV	Checklist of Required Schedules	(continued)
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22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Х
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		Х
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			x
0.4	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			x
00	Schedule N, Part II	32		
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		х	
04	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Λ	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		х	
25.0	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34 35a	21	х
	Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	33a		<u> </u>
b		35b		
36	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	330		
00	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
0.	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	<u> </u>		
-	Note: All Form 990 filers are required to complete Schedule O	38	х	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 93			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	х	

Form 990 (2022)

CEDAR CREST VILLAGE, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			v
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	OI:		
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	7-		Х
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Λ
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	70		х
٦		7с		21
d e		7e		Х
f	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
_	organization is licensed to issue qualified health plans 13b			
	Enter the amount of reserves on hand Did the experience on a property on a property of a index tempine services during the top year?	110		Х
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		- 21
ъ 15	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	14b		
13		15		х
	excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	ıJ		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.	10		
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			
••	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			
	• •			

Form 990 (2022) CEDAR CREST VILLAGE, INC. 52-2184915 Page
Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI				X
Sec	tion A. Governing Body and Management				
				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	12		
	If there are material differences in voting rights among members of the governing body, or if the governing				
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
b	Enter the number of voting members included on line 1a, above, who are independent	1b	8		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	p with any other			
	officer, director, trustee, or key employee?		2		Х
3	Did the organization delegate control over management duties customarily performed by or under th				
	of officers, directors, trustees, or key employees to a management company or other person?		3	Х	
4	Did the organization make any significant changes to its governing documents since the prior Form 9	990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's ass	sets?	5		Х
6	Did the organization have members or stockholders?		6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap	opoint one or			
	more members of the governing body?		7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, s	tockholders, or			
	persons other than the governing body?		7k	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year				
а	The governing body?		8a	X	
b	Each committee with authority to act on behalf of the governing body?		8k	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea	ched at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O		9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	evenue Code.)			
				Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		10	а	Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such ch	napters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?		10	o	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing bod	y before filing the for	m? 11	a X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.				
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12	a X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	e to conflicts?	12	X c	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If	Yes," describe			
	on Schedule O how this was done		12	C X	
13	Did the organization have a written whistleblower policy?		13	X	
14	Did the organization have a written document retention and destruction policy?		14	. Х	
15	Did the process for determining compensation of the following persons include a review and approve	al by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				
а	The organization's CEO, Executive Director, or top management official			a X	
b	, , , , , , , , , , , , , , , , , , , ,		15	X X	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ment with a			
	taxable entity during the year?		16	а	X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	te its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ				
	exempt status with respect to such arrangements?		16)	
Sec	tion C. Disclosure				
17	List the states with which a copy of this Form 990 is required to be filed NJ				
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, a	nd 990-T (section 50	1(c)(3)s onl	/) availa	able
	for public inspection. Indicate how you made these available. Check all that apply.				
	·	n on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, co	onflict of interest police	cy, and fina	ncial	
	statements available to the public during the tax year.				
20	State the name, address, and telephone number of the person who possesses the organization's bo	oks and records			
	IBI KHAN - (410) 242-2880				
	701 MAIDEN CHOICE LANE BALTIMORE MD 21228				

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

X

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
- Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average	(do			ition	l than d	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pei	rson i	s both	n an	compensation	compensation	amount of
	week		cer ar	ia a a	irecto	r/trus	lee)	from	from related	other
	(list any hours for	irecto						the	organizations (W-2/1099-MISC/	compensation from the
	related	eord	stee			sated		organization (W-2/1099-MISC/	1099-NEC)	organization
	organizations	truste	al trustee		yee	mper		1099-NEC)	1000 (120)	and related
	below	Individual trustee or director	Institutional t	ia.	Key employee	Highest compensated employee	Jer.	,		organizations
	line)	Indi	Insti	Officer	Key	High emp	Former			
(1) KENNETH IDEMUDIA	40.00									
LICENSED PRACTICAL NURSE						Х		209,283.	0.	16,550.
(2) JOSEPH PISANO	40.00									
DIRECTOR OF FINANCE				Х				174,639.	0.	18,966.
(3) REV. DR. ZINA JACQUE	0.10									
DIRECTOR	11.00	Х						0.	187,500.	0.
(4) KRISTEN COMPTON	40.00									
EXECUTIVE DIRECTOR (BEG 5/2/22)				Х				170,139.	0.	4,017.
(5) EILEEN G. ERSTAD	0.10									
VICE CHAIR & VP/TREASURER	21.70	Х		Х				0.	161,875.	0.
(6) DANIELLE CUSIMANO	40.00									
MANAGER, REHABILITATION						Х		130,032.	0.	26,904.
(7) NANCY VAN DYKE	40.00									
ADMINISTRATOR, HOME CARE						Х		141,832.	0.	12,378.
(8) MARY D. COLINS	0.10									
SECRETARY	7.70	Х		Х				0.	150,000.	0.
(9) ANNE MEGNIN	40.00									
PERSONAL MOVING CONSULTANT						Х		137,974.	0.	11,284.
(10) KATELYN TANIS	40.00									
MANAGER, SALES						Х		147,093.	0.	250.
(11) TODD DELANEY	40.00									
EXECUTIVE DIRECTOR (THRU 5/9/22)				Х				134,766.	0.	7,495.
(12) E. MICHELLE BOHREER	0.00									
FORMER PRESIDENT							Х	0.	135,625.	0.
(13) STEPHANIE L. REEL	0.10									
DIRECTOR	9.10	Х						0.	134,315.	0.
(14) BARBARA C. BISGAIER	0.10									
DIRECTOR	9.50	Х						0.	110,000.	0.
(15) MICHAEL W. ROSKIEWICZ	0.10									
DIRECTOR	7.20	Х						0.	100,000.	0.
(16) ARNOLD SPEERT	0.40									
PRESIDENT	5.90	Х		Х				0.	90,000.	0.
(17) C. JACKSON BAIN	0.10									
DIRECTOR	6.60	Х						0.	87,500.	0.

232007 12-13-22 Form **990** (2022)

Form 990 (2022) CEDAR CREST	VILLAGE, IN	C.							52-218491	5 Page 8
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B)		(D)	(E)	(F)					
Name and title	Average	(do		Pos		l than d	nne	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	son i	s both	n an	compensation	compensation	amount of
	week		cer an	a a a	recto	r/irus	lee)	from	from related	other
	(list any hours for	irecto						the	organizations	compensation from the
	related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	organization
	organizations	ndividual trustee or director	Institutional trustee		ee/	m pen		1099-NEC)	1000 (420)	and related
	below	idual	ution	ia .	Key employee	est co oyee	er	,		organizations
	line)	Indiv	Instit	Officer	Key e	Highest compensated employee	Former			
(18) PATRICIA M. BROWN	0.10									
DIRECTOR (BEG 4/1/22)	7.10	Х						0.	76,833.	0.
(19) PAMELA D. PAULK	0.10									
DIRECTOR (BEG 4/1/22)	6.10	Х						0.	76,833.	0.
(20) MONTY C. LEONARD	1.50									
DIRECTOR (BEG 4/1/22)	8.80	Х						0.	76,833.	0.
(21) JAMES P. HAYES	0.10									
DIRECTOR (THRU 3/31/22)	8.40	Х						0.	38,125.	0.
(22) FREDICK W. HAAS	0.10									
DIRECTOR (THRU 3/31/22)	15.30	Х						0.	37,500.	0.
(23) NEAL GANTERT	0.50									
ASSISTANT TREASURER	6.50			Х				0.	0.	0.
(24) CHRIS RATHMANN	0.50									
ASSISTANT TREASURER	6.50			Х				0.	0.	0.
(25) JOHN HALL	0.50									
ASSISTANT TREASURER	6.50			Х				0.	0.	0.
(26) MARK EMBLEY	0.50									
ASSISTANT TREASURER	7.50			Х				0.	0.	0.
1b Subtotal								1,245,758.	1,462,939.	97,844.
c Total from continuation sheets to Part VI	I, Section A							0.	0.	0.
d Total (add lines 1b and 1c)								1,245,758.	1,462,939.	97,844.
• T									000 ())	

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
ERICKSON SENIOR LIVING, LLC		
701 MAIDEN CHOICE LANE, BALTIMORE, MD 21228	MANAGEMENT - SEE SCH. O	10,746,833.
SWEETWATER CONSTRUCTION CORP		
32 N MAIN ST, CRANBURY, NJ 08512	CONTRACTOR	3,763,349.
DE LA TORE PAINTING		
38 METRO VISTA DR, HAWTHORNE, NJ 07506	PAINTING	1,449,523.
BROTHERS CARPET AND FLOORING INC, 4448 S.		
ARCHER AVE, STE 1, CHICAGO, IL 60632	FLOORING	1,431,853.
R.B. PAINTING INC		
366 SPARTA AVENUE, SPARTA, NJ 07871	PAINTING	1,269,526.
2 Total number of independent contractors (including but not limited to	those listed above) who received more than	
\$100,000 of compensation from the organization	30	
·		000

37

Form 990 CEDAR CREST	VILLAGE, IN	C.							52-21849	915
Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	yee	s, a	nd F	ligh	est (Compensated Employe	ees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition	1		Reportable	Reportable	Estimated
	hours	(cl		k all that apply)			ly)	compensation	compensation	amount of
	per					Τ	ĺ	from	from related	other
	week					99		the	organizations	compensation
	(list any	tor				- e		organization	(W-2/1099-MISC)	from the
	hours for	direc				e eu		(W-2/1099-MISC)		organization
	related	10 ee	stee			nsat		, ,		and related
	organizations	Individual trustee or director	Institutional trustee		Key employee	Highest compensated employee				organizations
	below	idual	utio	l la	Jd me	esto	er			
	line)	Indiv	Instit	Officer	Key 6	High	Former			
(27) MIRIAM R. TAUSNER	0.20									
RESIDENT DIRECTOR		х						0.	0.	0
- DIRECTOR	+				 			· ·	٠.	•
		L	L	L	L	L				
		1								
	+									
	1									
	-									
	+				<u> </u>					
	1									
		L	L_	L_		L				
		1								
		1								
	1									
Total to Part VII, Section A, line 1c										

Form 990 (2022) CEDAR CREST
Part VIII Statement of Revenue

		Check if Schedule O	ontains a	a response o	or note to any lin	e in this Part VIII			
						(A)	(B)	(C)	(D)
						Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under
							Tarrottori Tovorido	Business revenue	sections 512 - 514
ts ts	1 a	Federated campaigns		1a					
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues		1b					
	С	Fundraising events		1c	21,000.				
	d	Related organizations		1d					
s, (mil	е	Government grants (contri	butions)	1e	1,347,564.				
r ion	f	All other contributions, gifts,	grants, and	d					
the the		similar amounts not included	above	1f	1,238,949.				
g d	g	Noncash contributions included in I	ines 1a-1f	1g \$					
<u>රි ස</u>	h	Total. Add lines 1a-1f				2,607,513.			
					Business Code				
မွ	2 a	RESIDENT FEES			623000	83,686,024.	83,686,024.		
e Ķ	b	ANCILLARY FEES			623000	10,336,758.	10,336,758.		
Sco	С	RESIDENT DEPOSITS			623000	1,610,042.	1,610,042.		
Program Service Revenue	d	PROCESSING FEES			623000	2,700.	2,700.		
о Б	е								
<u>a</u>	f	All other program service	revenue						
	g	Total. Add lines 2a-2f				95,635,524.			
	3	Investment income (includ	ing divide	ends, intere	st, and				
		other similar amounts)				312,737.			312,737.
	4	Income from investment o	f tax-exe	mpt bond p	roceeds				
	5	Royalties							
				(i) Real	(ii) Personal				
	6 a	Gross rents	6a	417,363.					
	b		6b	0.					
	С	Rental income or (loss)		417,363.		44 7 262			117.262
		Net rental income or (loss)		0	(°) OH	417,363.			417,363.
	7 a	Gross amount from sales of		Securities	(ii) Other				
		assets other than inventory	7a		63,662.				
	b	Less: cost or other basis	_	1.41 0.01					
ther Revenue		and sales expenses	-	141,881.	0.				
eve		Gain or (loss)		141,881.	63,662.	-78,219.			-78,219.
Ę.		Net gain or (loss)				-70,219.			-78,219.
ţ.	8 а	Gross income from fundraisir including \$							
0									
		contributions reported on	•	I .	0.				
	h	Part IV, line 18							
		Net income or (loss) from t			_,::::	-1,759.			-1,759.
		Gross income from gamin		_					
	Ju	Part IV, line 19							
	b	Less: direct expenses		I .					
		Net income or (loss) from							
		Gross sales of inventory, le							
		and allowances		I					
	b	Less: cost of goods sold		I					
		Net income or (loss) from s							
		, ,		,	Business Code				
Miscellaneous Revenue	11 a	PANDEMIC RELATED RE	SID		900099	530.			530.
ane Due	b								
eke	С								
Aisc	d	All other revenue							
2		Total. Add lines 11a-11d				530.			
	12	Total revenue. See instructio	ns			98,893,689.	95,635,524.	0.	650,652.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

0001	on 501(c)(3) and 501(c)(4) organizations must complete Check if Schedule O contains a respons			ipiete column (r.y.	
Do i	not include amounts reported on lines 6b,	(A) Total expenses	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	ı otal expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations		·		
	and domestic governments. See Part IV, line 21	26,382.	26,382.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	117,293.	117,293.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	510,022.		510,022.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	32,640,427.	27,926,397.	4,662,822.	51,208.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	658,520.	546,076.	112,444.	
9	Other employee benefits	4,458,529.	3,478,473.	962,571.	17,485.
10	Payroll taxes	2,722,761.	2,295,560.	423,392.	3,809.
11	Fees for services (nonemployees):				
	Management	3,473,460.	3,473,460.		
	Legal	41,473.		41,473.	
	Accounting	71,906.		71,906.	
	Lobbying				
е	Professional fundraising services. See Part IV, line 17	42,420		42.420	
f	Investment management fees	43,432.		43,432.	
g	Other. (If line 11g amount exceeds 10% of line 25,	10 155 555	0.036.050	T 02T 006	050
	column (A), amount, list line 11g expenses on Sch 0.)	10,175,755.	2,936,979.	7,237,926.	850.
12	Advertising and promotion	4,141,135.	4,141,135.	042 020	7 000
13	Office expenses	7,593,871.	6,743,834.	842,039.	7,998.
14	Information technology				
15	Royalties	10,075,894.	10,075,192.	702.	
16	Occupancy	45,126.	31,068.	14,058.	
17	Travel	45,120.	31,000.	14,030.	
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	3,529,466.	3,529,466.		
20	Payments to affiliates	3,323,400.	3,323,400.		
21 22	Depreciation, depletion, and amortization	21,092,094.	21,070,131.	21,963.	
23		1,049,176.	1,049,176.		
24	Other expenses, Itemize expenses not covered	=,===,===	_, ,		
24	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	EQUIPMENT RENTAL	2,017,726.	1,979,619.	37,917.	190.
b	CHARITY CARE	595,232.	595,232.	, -	
c	RESIDENT RELATIONS	435,154.	232,635.	181,855.	20,664.
d		,	, ,	, -	,
	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	105,514,834.	90,248,108.	15,164,522.	102,204.
26	Joint costs. Complete this line only if the organization		. ,		,
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
					E 000 (2222)

Form 990 (2022)
Part X Balance Sheet

I a	IL A	Balance Sneet					
		Check if Schedule O contains a response or n	ote to any	line in this Part X		······	
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			2,275.	1	875.
	2	Savings and temporary cash investments	20,152,104.	2	13,885,752.		
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			2,445,132.	4	1,960,689.
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sub	stantial co	ontributor, or 35%			
		controlled entity or family member of any of th	ese perso	nsL		5	
	6	Loans and other receivables from other disqua	alified pers	ons (as defined			
		under section 4958(f)(1)), and persons describ	ed in secti	on 4958(c)(3)(B)		6	
Ŋ	7	Notes and loans receivable, net			2,789,800.	7	6,972,900.
Assets	8	Inventories for sale or use			294,364.	8	184,445.
As	9	Donate Salar and a second all forms all also are a			412,367.	9	597,214.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	543,734,323.			
	b	Less: accumulated depreciation		208,753,590.	338,619,120.	10c	334,980,733.
	11	Investments - publicly traded securities			5,608,510.	11	4,011,440.
	12	Investments - other securities. See Part IV, line			87,294,545.	12	96,698,706.
	13	Investments - program-related. See Part IV, lin	e 11			13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			1,222,989.	15	5,443,485.
	16	Total assets. Add lines 1 through 15 (must ed			458,841,206.	16	464,736,239.
	17	Accounts payable and accrued expenses		8,959,363.	17	10,288,952.	
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities			105,181,724.	20	117,964,410.
	21	Escrow or custodial account liability. Complete			947,300.	21	1,123,000.
Ø	22	Loans and other payables to any current or for	rmer office	er, director,			
Liabilities		trustee, key employee, creator or founder, sub	stantial co	ontributor, or 35%			
abi		controlled entity or family member of any of th		22			
Ë	23	Secured mortgages and notes payable to unre	elated third	d parties	6,080,012.	23	5,165,926.
	24	Unsecured notes and loans payable to unrelat	arties		24		
	25	Other liabilities (including federal income tax, p	oayables to	o related third			
		parties, and other liabilities not included on lin	es 17-24).	Complete Part X			
		of Schedule D			418,895,840.	25	427,732,066.
	26	Total liabilities. Add lines 17 through 25			540,064,239.	26	562,274,354.
		Organizations that follow FASB ASC 958, cl	neck here	X			
Ses		and complete lines 27, 28, 32, and 33.					
<u>a</u> u	27	Net assets without donor restrictions	-84,188,619.	27	-100,283,559.		
Ba	28	Net assets with donor restrictions			2,965,586.	28	2,745,444.
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 958, check here					
		and complete lines 29 through 33.					
	29	Capital stock or trust principal, or current fund	ls			29	
set	30	Paid-in or capital surplus, or land, building, or				30	
As	31	Retained earnings, endowment, accumulated				31	
Net	32	Total net assets or fund balances			-81,223,033.	32	-97,538,115.
_	33	Total liabilities and net assets/fund balances			458,841,206.	33	464,736,239.

orn	m 990 (2022) CEDAR CREST VILLAGE, INC.	52-218491	5	Pag	ge 1 :
Pa	art XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>		X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	98	893,	689
2	Total expenses (must equal Part IX, column (A), line 25)	2	105	514,	834
3	Revenue less expenses. Subtract line 2 from line 1	3	-6,	621,	145
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	-81	223,	033
5	Net unrealized gains (losses) on investments	5	-1,	255,	966
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-8,	437,	971
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	-97	538,	115
Pa	art XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
		_		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	0.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	dule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		За	Х	
	•				

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Form **990** (2022)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Open to Public

OMB No. 1545-0047

Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

Employer identification number

CEDAR CREST VILLAGE INC. 52-2184915 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or Х An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec.	ction A. Public Support						
	ndar year (or fiscal year beginning in) Gifts, grants, contributions, and membership fees received. (Do not	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities						
Ū	furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	ction B. Total Support				_		
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. Add lines 7 through 10		`				
	Gross receipts from related activities,					12	
13	First 5 years. If the Form 990 is for the	· ·		,	•		
Sec	organization, check this box and storetion C. Computation of Publi						
	Public support percentage for 2022 (I			column (fl)		14	%
	Public support percentage from 2021		•	* * * * * * * * * * * * * * * * * * * *		15	/ 6
	33 1/3% support test - 2022. If the						
	stop here. The organization qualifies					iore, ericeit time be,	
b	33 1/3% support test - 2021. If the		•				
-	and stop here. The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact	-					
	meets the facts-and-circumstances te		•	•			
b	10% -facts-and-circumstances test	ū	•				
	more, and if the organization meets the	-					
	organization meets the facts-and-circu				-		
18	Private foundation. If the organization						
							(Farm 000) 0000

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	ciow, picase comp	ioto i art ii.j				
Cale	endar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and	` ,	, ,	,	, ,	, ,	.,
	membership fees received. (Do not include any "unusual grants.")	899,177.	1,152,064.	1,963,620.	4,164,702.	2,607,513.	10,787,076.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	83,643,655.	88,177,207.		89,396,428.		442,874,992.
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	84,542,832.	89,329,271.	87,985,798.	93,561,130.	98,243,037.	453,662,068.
78	Amounts included on lines 1, 2, and 3 received from disqualified persons	100,000.	100,000.	100,000.	253,000.	179,724.	732,724.
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.
	Add lines 7a and 7b	100,000.	100,000.	100,000.	253,000.	179,724.	732,724.
	Public support. (Subtract line 7c from line 6.)	,	,	,	,	,	452,929,344.
	ction B. Total Support				•		
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9	Amounts from line 6	84,542,832.	89,329,271.	87,985,798.	93,561,130.	98,243,037.	453,662,068.
10	dross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	1,164,706.	1,021,603.	691,875.	715,838.	730,100.	4,324,122.
ŀ	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business	1,164,706.	1,021,603.	691,875.	715,838.	730,100.	4,324,122.
	activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)					530.	530.
13	Total support. (Add lines 9, 10c, 11, and 12.)	85,707,538.	90,350,874.	88,677,673.	94,276,968.	98,973,667.	457,986,720.
14	First 5 years. If the Form 990 is for th	e organization's fir	st, second, third, f	ourth, or fifth tax y	ear as a section 50	01(c)(3) organizatio	on,
	ction C. Computation of Publi						
	Public support percentage for 2022 (li		•	.,,		15	98.90 %
	Public support percentage from 2021 ction D. Computation of Inves		•			16	98.75 %
	•			- 10 l (f)\		47	.94 %
	Investment income percentage for 20					17	
	Investment income percentage from 2 a 33 1/3% support tests - 2022. If the	•		in line 14 and line		18 3 1/3% and line 17	
196	more than 33 1/3%, check this box an						x
ł	33 1/3% support tests - 2021. If the	organization did n	ot check a box on	line 14 or line 19a,	and line 16 is mor	re than 33 1/3%, a	nd
	line 18 is not more than 33 1/3%, chec			•		ŭ	
20	Private foundation. If the organization	n did not check a l	oox on line 14, 19a	i, or 19b, check thi	s box and see inst	ructions	

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	3a		
	Ja		
	3b		
	0-		
	3c		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	9b		
	9c		
	90		
	10a		
	10b		
ule	A (Forn	n 990)	2022

Pai	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
Sec	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations	2		
360	aon or typo it outporting organizations		Va	Nic
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		Yes	No
•	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	_		
Sac	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations	3		
1 a	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions) The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
c	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in.	struction	c)	
2	Activities Test. Answer lines 2a and 2b below.	struction	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ol-		
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b	1	ı

Pa	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations					
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.					
	All other Type III non-functionally integrated supporting organizations must	st complete	Sections A through E.			
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)		
1	Net short-term capital gain	1				
2	Recoveries of prior-year distributions	2				
3	Other gross income (see instructions)	3				
4	Add lines 1 through 3.	4				
5	Depreciation and depletion	5				
6	Portion of operating expenses paid or incurred for production or					
	collection of gross income or for management, conservation, or					
	maintenance of property held for production of income (see instructions)	6				
7	Other expenses (see instructions)	7				
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8				
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)		
1	Aggregate fair market value of all non-exempt-use assets (see					
	instructions for short tax year or assets held for part of year):					
а	Average monthly value of securities	1a				
b	Average monthly cash balances	1b				
С	Fair market value of other non-exempt-use assets	1c				
d	Total (add lines 1a, 1b, and 1c)	1d				
е	Discount claimed for blockage or other factors					
	(explain in detail in Part VI):					
2	Acquisition indebtedness applicable to non-exempt-use assets	2				
3	Subtract line 2 from line 1d.	3				
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,					
	see instructions).	4				
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5				
_6	Multiply line 5 by 0.035.	6				
7	Recoveries of prior-year distributions	7				
8	Minimum Asset Amount (add line 7 to line 6)	8				
Sect	ion C - Distributable Amount			Current Year		
1	Adjusted net income for prior year (from Section A, line 8, column A)	1				
2	Enter 0.85 of line 1.	2				
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3				
4	Enter greater of line 2 or line 3.	4				
5	Income tax imposed in prior year	5				
6	Distributable Amount. Subtract line 5 from line 4, unless subject to					
	emergency temporary reduction (see instructions).	6				
7	Check here if the current year is the organization's first as a non-functional	ally integrate	d Type III supporting orga	nization (see		
	instructions).					

Schedule A (Form 990) 2022

					9			
Pai	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)							
Sect	ion D - Distributions				Current Year			
1	Amounts paid to supported organizations to accomplish exe		1					
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported						
	organizations, in excess of income from activity			2				
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	S	3				
4	Amounts paid to acquire exempt-use assets			4				
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5				
6	Other distributions (describe in Part VI). See instructions.			6				
7	Total annual distributions. Add lines 1 through 6.			7				
8	Distributions to attentive supported organizations to which the	ne organization is responsive						
	(provide details in Part VI). See instructions.			8				
9_	Distributable amount for 2022 from Section C, line 6			9				
10	Line 8 amount divided by line 9 amount	1		10				
Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2022	ıs	(iii) Distributable Amount for 2022			
1	Distributable amount for 2022 from Section C, line 6							
2	Underdistributions, if any, for years prior to 2022 (reason-							
	able cause required - explain in Part VI). See instructions.							
3	Excess distributions carryover, if any, to 2022							
a	From 2017							
b	From 2018							
с	From 2019							
d	From 2020							
е	From 2021							
f	Total of lines 3a through 3e							
g	Applied to underdistributions of prior years							
<u>h</u>	Applied to 2022 distributable amount							
i_	Carryover from 2017 not applied (see instructions)							
<u>j</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.							
4	Distributions for 2022 from Section D,							
	line 7: \$							
<u>a</u>	Applied to underdistributions of prior years							
	Applied to 2022 distributable amount							
<u>C</u>	Remainder. Subtract lines 4a and 4b from line 4.							
5	Remaining underdistributions for years prior to 2022, if							
	any. Subtract lines 3g and 4a from line 2. For result greater							
	than zero, explain in Part VI. See instructions.							
6	Remaining underdistributions for 2022. Subtract lines 3h							
	and 4b from line 1. For result greater than zero, explain in							
	Part VI. See instructions.							
7	Excess distributions carryover to 2023. Add lines 3j							
	and 4c.							
8	Breakdown of line 7:							
	Excess from 2018							
	Excess from 2019							
	Excess from 2020							
	Excess from 2021							
е	Excess from 2022							

Schedule A (Form 990) 2022

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10: Part II, line 17a or 17b: Part III, line 12:
	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	(See instructions.)
-	

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022

Employer identification number

	52-2184915				
Organization type (check	cone):				
Filers of:	Section:				
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization				
	4947(a)(1) nonexempt charitable trust not treated as a private foundation				
	527 political organization				
Form 990-PF	501(c)(3) exempt private foundation				
	4947(a)(1) nonexempt charitable trust treated as a private foundation				
	501(c)(3) taxable private foundation				
	n is covered by the General Rule or a Special Rule. (c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	ile. See instructions.			
-	ion filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling ny one contributor. Complete Parts I and II. See instructions for determining a contributor	•			
Special Rules					
sections 509(a)(contributor, duri	ion described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support 1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, ar ng the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) EZ, line 1. Complete Parts I and II.	nd that received from any one			
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.					
year, contribution is checked, enter purpose. Don't o	ion described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from ns exclusively for religious, charitable, etc., purposes, but no such contributions totaled mer here the total contributions that were received during the year for an exclusively religious complete any of the parts unless the General Rule applies to this organization because it ble, etc., contributions totaling \$5,000 or more during the year	nore than \$1,000. If this box is, charitable, etc., received nonexclusively			
answer "No" on Part IV, li	that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Fine 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF ling requirements of Schedule B (Form 990).	•			
LHA For Paperwork Redu	ction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.	Schedule B (Form 990) (2022)			

Name of organization

Employer identification number

CEDAR CREST VILLAGE, INC.

52-2184915

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$179,724.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$541,924.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$156,051.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$5,605.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$5,500.	Person X Payroll Noncash (Complete Part II for

Name of organization

Employer identification number

CEDAR CREST VILLAGE, INC.

52-2184915

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
7		\$	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
8		\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
9		\$5,100.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
10		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
11_		\$6,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 12	Name, address, and ZIP + 4	\$ 249,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

CEDAR CREST VILLAGE, INC.

52-2184915

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		_ _ _ _ _ \$		

Employer identification number

Name of organization

CEDAR CREST VILLAGE, INC. 52-2184915 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

CEDAR CREST VILLAGE, INC.

Employer identification number 52-2184915

Pai	t I Organizations Maintaining Donor Advised	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6.	·
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for any other purpose	conferring
Pai	t II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	on (check all that apply)	
	Preservation of land for public use (for example, recreated	tion or education) Preservation o	f a historically important land area
	Protection of natural habitat	Preservation o	f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
	Total number of conservation easements		2a
	Number of conservation easements on a certified historic stru		2c
d	Number of conservation easements included in (c) acquired a	•	
	historic structure listed in the National Register		
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or terminated by the	e organization during the tax
	year		
4	Number of states where property subject to conservation eas		
5	Does the organization have a written policy regarding the per		
_	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,	nandling of violations, and enforcing con-	servation easements during the year
7	Amount of avanage incurred in manifesting inspecting hand	lling of violations, and enforcing concerns	tion accoments during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	illing of violations, and emorcing conserva	tion easements during the year
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170	(h)(4)(R)(i)
Ü			
9	In Part XIII, describe how the organization reports conservation	on easements in its revenue and expense	
Ū	balance sheet, and include, if applicable, the text of the footn	·	
	organization's accounting for conservation easements.	ioto to the organization o infanoial statem	onto that describes the
Pai	t III Organizations Maintaining Collections of	Art, Historical Treasures, or O	ther Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 95	8, not to report in its revenue statement a	and balance sheet works
	of art, historical treasures, or other similar assets held for pub	•	
	service, provide in Part XIII the text of the footnote to its finan		
b	If the organization elected, as permitted under FASB ASC 95	8, to report in its revenue statement and	balance sheet works of
	art, historical treasures, or other similar assets held for public	· · · · · ·	
	provide the following amounts relating to these items:	·	•
	(i) Revenue included on Form 990, Part VIII, line 1		\$
			•
2	If the organization received or held works of art, historical treat		
	the following amounts required to be reported under FASB A		
а	Revenue included on Form 990, Part VIII, line 1	-	\$
L	Accets included in Form 000, Part V		Φ

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Pai	t III Organizations Maintaining Co	ollections of Ar	t, Histo	orical Tre	asures, or	Other :	Similar	Assets	(contin	ued)	age –
3	Using the organization's acquisition, accession								•	Í	
	collection items (check all that apply):										
а											
b	Scholarly research	е		Other							
С	Preservation for future generations										
4	Provide a description of the organization's co	llections and explair	n how th	ey further th	ne organizatio	n's exemp	ot purpos	e in Part	XIII.		
5	During the year, did the organization solicit or	receive donations of	of art, his	storical treas	sures, or other	r similar a	ssets				
	to be sold to raise funds rather than to be ma								Yes		No
Pai	t IV Escrow and Custodial Arrang	gements. Comple	ete if the	organizatio	n answered "	Yes" on F	orm 990	, Part IV, I	ine 9, or		
	reported an amount on Form 990, Part										
1a	Is the organization an agent, trustee, custodia	an or other intermed	iary for o	contribution	s or other ass	ets not in	cluded				
	on Form 990, Part X?								Yes	X	No
b	If "Yes," explain the arrangement in Part XIII a										
									Amount		
С	Beginning balance						1c				
	Additions during the year						1d				
е	Distributions during the year						1e				
f	Ending balance						1f		_		
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21, for 6	escrow or cu	ustodial accou	ınt liability	/?	Х	Yes		No
	If "Yes," explain the arrangement in Part XIII.									Х	
Pai	t V Endowment Funds. Complete if										
		(a) Current year	(b) F	Prior year	(c) Two years	s back (d	d) Three y	ears back	(e) Four	years	back
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curre	ent year end balance	e (line 1ç	g, column (a)) held as:						
а	Board designated or quasi-endowment		_%								
b	Permanent endowment	%									
С	Term endowment9	%									
	The percentages on lines 2a, 2b, and 2c should	ıld equal 100%.									
За	Are there endowment funds not in the posses	ssion of the organiza	tion tha	t are held ar	nd administere	ed for the			_		
	organization by:									Yes	No
	(i) Unrelated organizations								3a(i)		
	(ii) Related organizations								3a(ii)		
b	If "Yes" on line 3a(ii), are the related organizat								3b		
4	Describe in Part XIII the intended uses of the		wment f	unds.							
Pai	t VI Land, Buildings, and Equipme		N D - + 1	/ 15 44 - C		D-d-V II	- 40				
	Complete if the organization answered	1			T T						
	Description of property	(a) Cost or o		` '	or other		cumulate	d	(d) Bool	k valu	е
		basis (investr	nent)		(other)	depr	eciation		12	F 0 F	
	Land				,507,764.	10	2 0 4 5	110			764.
	Buildings			483	,960,642.	18	3,045,4	±10.	300,	915,	<u> </u>
	Leasehold improvements			1.7	EE0 050		0 441 1	22		116	026
	Equipment				,558,059.		9,441,2			116,	
	Other				,707,858.		6,266,9	_		440,	
ıota	l. Add lines 1a through 1e. (Column (d) must ed	gual Form 990, Part	X. colun	nn (B), line 1	0c.)			<u> </u>	334,	980,	133.

Part VII	Investments -	Other Securiti	es.
Part VII	Investments -	Other Securiti	es.

Turt viii investments Strict Securities.		
Complete if the organization answered "Yes" of	on Form 990, Part IV, line 1	1b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) BENEFICIAL INTEREST IN COMERICA		
(B) LEGACY FOUNDATION	4,574.	END-OF-YEAR MARKET VALUE
(C) BENEFICIAL INTEREST IN NATIONAL CCRC		
(D) BUSINESS TRUST 1	82,195,118.	END-OF-YEAR MARKET VALUE
(E) FIXED INCOME SECURITIES	14,499,014.	END-OF-YEAR MARKET VALUE
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	96,698,706.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
otal. (Col. (b) must equal Form 990. Part X. col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(8)	
(9)	

Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) FUNDS HELD FOR RESIDENTS	191,300.
(3) RESIDENT DEPOSITS (NET)	411,597,989.
(4) RESIDENT REFUNDS	14,527,244.
(5) CLAIMS RESERVE	1,084,161.
(6) PARKING DEPOSITS	122,500.
(7) DEFERRED MANAGEMENT FEES	173,673.
(8) CAPITAL LEASE	35,199.
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	427,732,066.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

CEDAR CREST VILLAGE, INC. 52-2184915

Pa	rt XI Reconciliation of Revenue per Audited Financial Sta		Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a.			
1	Total revenue, gains, and other support per audited financial statements			1	88,923,151.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а			-1,255,966.		
b					
С					
d	,	2d	-8,422,140.		
е	9			2e	-9,678,106.
3	Subtract line 2e from line 1			3	98,601,257.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1			
а	, , , , , , , , , , , , , , , , , , , ,		43,432.		
b	,	4b	249,000.		000 400
С				4c	292,432.
<u>5</u>	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I, line 12. rt XII Reconciliation of Expenses per Audited Financial Sta)	Evnance nor F	5	98,893,689.
Pa			Expenses per F	return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, lin				105 020 022
1				1	105,238,233.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 - 1			
a					
b	, , , , , , , , , , , , , , , , , , , ,				
С.			-233,169.		
d					222 160
e	9			2e	-233,169. 105,471,402.
3	Subtract line 2e from line 1			3	103,471,402.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	اءا	43,432.		
a	, , , , , , , , , , , , , , , , , , , ,		45,452.		
b	,			40	43,432.
5 5				4c	105,514,834.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 rt XIII Supplemental Information.	8.)		<u> </u>	200,022,002.
	ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4· Part IV lines 1h a	nd 2h: Part V line 4	· Part X	ine 2· Part XI
	s 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a			, 1 a , .	110 2, 1 41 71,
	, za ana 45, ana 1 art xii, iinoo za ana 45. 7100 oomploto tiilo part to provide ai	ny additional inform	ation.		
PAR	T IV, LINE 2B:				
	•				
PROS	SPECTIVE RESIDENTS ARE REQUIRED TO MAKE CERTAIN INSTALLMEN	NT PAYMENTS			
PRI	OR TO THE FINAL SETTLEMENT OF THE GIVEN UNIT. THOSE ADVANC	CE DEPOSITS			
ARE	REPORTED ON FORM 990, PART X, LINE 21.				
PAR	T X, LINE 2:				
	AR CREST VILLAGE, INC. ("CCV") IS EXEMPT FROM FEDERAL INCO	OME TAXES			
CED					
CED	,				
	ER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND THE	APPLICABLE			
		APPLICABLE			
UND					
UND	ER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND THE				
UNDI	ER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND THE	IS A			
UNDI STA	ER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND THE TE INCOME TAX REGULATIONS. POINT VIEW CAMPUS, LLC ("PVC") GLE-MEMBER LIMITED LIABILITY COMPANY AND HAS ELECTED TO BE	IS A E DISREGARDED			
UNDI STA	ER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND THE TE INCOME TAX REGULATIONS. POINT VIEW CAMPUS, LLC ("PVC")	IS A E DISREGARDED			
UNDI STAT SING	ER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND THE TE INCOME TAX REGULATIONS. POINT VIEW CAMPUS, LLC ("PVC") GLE-MEMBER LIMITED LIABILITY COMPANY AND HAS ELECTED TO BE	IS A E DISREGARDED			

Schedule D (Form 990) 2022 CEDAR CREST VILLAGE, INC.		52-2184915	Page 5
Part XIII Supplemental Information (continued)			r ago c
CCV'S TAX POSITIONS AND HAS CONCLUDED THAT CCV HAS TAKEN N	O UNCERTAIN TAX		
POSITIONS THAT WOULD REQUIRE RECOGNITION OR DISCLOSURE IN	THE CONSOLIDATED		
FINANCIAL STATEMENTS.			
PART XI, LINE 2D - OTHER ADJUSTMENTS:			
SPECIAL FUNDRAISING EVENT EXPENSES NETTED WITH REVENUE ON			
FORM 990	13,167.		
ADJUSTMENT TO NET ASSETS WITH DONOR RESTRICTIONS	2,664.		
CHANGE IN BENEFICIAL INTEREST IN NATIONAL CCRC BUSINESS			
TRUST I	-12,303,502.		
UNREALIZED GAIN ON SWAP AGREEMENT	4,220,496.		
CHANGE IN RESTRICTED NET INVESTMENT RETURN	-354,965.		
TOTAL TO SCHEDULE D, PART XI, LINE 2D	-8,422,140.		
PART XI, LINE 4B - OTHER ADJUSTMENTS:			
ERTC NETTED WITH EXPENSES ON THE FINANCIAL STATEMENTS	249,000.		
PART XII, LINE 2D - OTHER ADJUSTMENTS:			
SPECIAL FUNDRAISING EVENT EXPENSES NETTED WITH REVENUE ON			
FORM 990	13,167.		
ADJUSTMENT TO NET ASSETS WITH DONOR RESTRICTIONS			
ERTC NETTED WITH EXPENSES ON THE FINANCIAL STATEMENTS	-249,000.		
	-233,169.		

SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Name of the organization						Employer ide	ntification number	
CEDAR CREST VILLAGE, INC.							52-2184915	
Part I Fundraising Activities. required to complete this par	• • • • • • • • • • • • • • • • • • •							
 1 Indicate whether the organization rais a Mail solicitations b Internet and email solicitations c Phone solicitations d In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, P b If "Yes," list the 10 highest paid indictions 	e Solicitat f Solicitat g Special or oral agreement with any individual cart VII) or entity in connection with providuals or entities (fundraisers) pursua	tion of tion of fundra (includ	non-g gover aising ding of onal fu	overnment grants nment grants events ficers, directors, trust undraising services?		Yes		
(i) Name and address of individual or entity (fundraiser) (ii) Activity (iii) Did fundraiser have custody or control of from activity						Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization	
		Yes	No					
T.1.1	L		<u> </u>					
Total List all states in which the organization or licensing.	on is registered or licensed to solicit c		 utions	or has been notified	it is e	exempt from re	<u> </u> gistration	
						-		

			T VILLAGE, INC.			2184915 Page 2			
Pa	Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000								
		of fundraising event contributions and gr				ts greater than \$5,000.			
			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events			
					NONE	(add col. (a) through			
			RCF TELETHON	()		col. (c))			
Φ			(event type)	(event type)	(total number)				
Revenue									
3eV	1	Gross receipts	21,000.			21,000.			
	2	Less: Contributions	21,000.			21,000.			
	3	Gross income (line 1 minus line 2)							
	4	Cash prizes							
	5	Noncash prizes							
es									
eus	6	Rent/facility costs							
Direct Expenses									
뒪	7	Food and beverages	203.			203.			
Ë									
_	8	Entertainment							
	9	Other direct expenses				1,556.			
	10		•		•	1,759.			
	11	Net income summary. Subtract line 10 from I				-1,759.			
Pa	ırt l								
		\$15,000 on Form 990-EZ, line 6a.							
			(a) Dinna	(b) Pull tabs/instant	(a) Other are remained	(d) Total gaming (add			
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))			
e e									
ď	1	Gross revenue							
	2	Cash prizes							
Expenses									
Sen	3	Noncash prizes							
ă									
ect	4	Rent/facility costs							
Dire	7	Tions racincy cools							
	5	Other direct expenses							
		Other direct expenses	Yes %	Yes %	Yes %				
	_	Volunteer labor		No	No				
	О	Volunteer labor	∟ No	NO	NO				
	_	Diverse and a company of Adad Space Of the company	le C in a a lumana (al)						
	7	Direct expense summary. Add lines 2 through	n 5 in column (a)						
		Not associate in a second of the set line -	7 f						
	8	Net gaming income summary. Subtract line 7	r from line 1, column (a)						
_	_								
9 Enter the state(s) in which the organization conducts gaming activities:									
	a Is the organization licensed to conduct gaming activities in each of these states?								
b	If "	No," explain:							
	_								
	_								
		ere any of the organization's gaming licenses re			year?	Yes No			
b	If "	Yes," explain:							
	_								

Sch	edule G (Form 990) 2022 CEDAR CREST VILLAGE, INC. 52-	-2184915	Page 3
11	Does the organization conduct gaming activities with nonmembers?	. Ye	es No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Ye	es 🔲 No
13	Indicate the percentage of gaming activity conducted in:		
а	ı The organization's facility	13a	%
	An outside facility		%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Ye	es No
b	old "Yes," enter the amount of gaming revenue received by the organization \$ and the amount of gaming revenue retained by the third party \$		
С	s If "Yes," enter name and address of the third party:		
	Name		
	Address		
16	Gaming manager information:		
	Name		
	Gaming manager compensation \$		
	Description of services provided	_	
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
	s the organization required under state law to make charitable distributions from the gaming proceeds to		
<u> </u>	retain the state gaming license?	Ye	es No
h	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
~	organization's own exempt activities during the tax year \$		
Pa	rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and F	art III, lines	9, 9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		
		,	

232083 10-27-22 Schedule G (Form 990) 2022

Schedule G	G (Form 990) CEDAR CREST VILLAGE, INC. Supplemental Information (continued)	52-2184915	Page 4
Part IV	Supplemental Information (continued)		

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Go to www.irs.gov/Form990 for the latest information.

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

2022

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Attach to Form 990.

CEDAR CREET VILLAGE, INC. CEDAR CREET VILLAGE, INC. CEDAR CREET INTERIOR CRITICAL CONTROL CO								Employer identification number
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance or production and the selection of the production of the produc								52-2184915
The recipient that received more than \$5.000. Part II can be optimizations procedures for monitoring the use of grant funds in the United States. Part III or Crants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5.000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or organization organizatio	Part I General Information on Grants and Assistance							
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash grant on government or government (fi papicable) (d) Amount of cash grant on cash ssistance of PAIR MARKET FOOD BANK OF THE ROCKIES 10700 RAST 45TH AVE DENVER, CO 80239 84-0772672 501(C)(3) 0, 20,682, VAUUE N95 MASKS GENERAL SUFFORT 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 1.								
Part III Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or government (b) EIN (c) IRC section (if applicable) (c) IRC section (if applicable) (d) Amount of cash grant or noncash assistance (e) Amount of noncash assistance (g) Description of oncash assistance (h) Purpose of grant or assistance (a) Amount of cash grant or assistance (b) EIN (c) IRC section (if applicable) (c) IRC section (if applicable) (d) Amount of noncash assistance (e) Amount of valuation thook, FMV, appraisal, other) (e) Amount of valuation thook, FMV, appraisal, other) (b) EIN (c) IRC section (if applicable) (c) IRC section (if applicable) (d) Amount of noncash assistance (e) Amount of valuation thook, FMV, appraisal, other) (e) Amount of valuation thook, FMV, appraisal, other) (if applicable) (if a	criteria used to award the grants or assis	stance?						X Yes No
recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization or government (b) EIN (c) IRC section (d) Amount of cash grant or noncash assistance of the property of the propert								
To government (I) EN (I) Announce of a government organizations listed in the line 1 table (I) Announce of a government organizations listed in the line 1 table (I) Announce of a government organizations listed in the line 1 table (I) Announce of a government organizations listed in the line 1 table (I) Announce of a government organizations listed in the line 1 table (I) Announce of a government organizations listed in the line 1 table (I) Announce of a government organizations listed in the line 1 table (I) Announce of a government organizations listed in the line 1 table (I) Announce of a government organizations listed in the line 1 table (I) Announce of a government organizations listed in the line 1 table (I) Announce of a government organizations listed in the line 1 table (I) Announce or valuation (pook, FMV, appraisal, other) nonceash assistance organizations listed in the line 1 table (I) Announce organizations listed in the line 1 table (I) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in the line 1 table (II) Announce organizations listed in th						ganization answered "Y	es" on Form 990, Part	IV, line 21, for any
10700 EAST 45TH AVE DENVER, CO 80239 84-0772672 501(C)(3) 0. 20,682, VALUE N95 MASKS SENERAL SUPPORT 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 1.		(b) EIN			noncash	valuation (book, FMV, appraisal,		
10700 EAST 45TH AVE DENVER, CO 80239 84-0772672 501(C)(3) 0. 20,682, VALUE N95 MASKS SENERAL SUPPORT 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 1.	700D DIW OF THE DOGUTES							
DENVER, CO 80239 84-0772672 501(C)(3) 0. 20,682, VALUE N95 MASKS SENERAL SUPPORT 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table						EATD MADEEM		
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table		84_0772672	501/C)/3)		20 682		MOS MACKC	CENEDAT CUDDOD
	DENVER, CO 00239	04-0772072	501(0)(3)	· · ·	20,002.	VALUE	N93 MASKS	GENERAL SUFFORT
	2 Enter total number of section 501(c)(3) a	nd government ord	uanizations listed in th	e line 1 table			1	1.
		-						0.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
EDUCATIONAL SCHOLARSHIPS - SEE PART IV	76	117,293.	0.		
Part IV Supplemental Information. Provide the information	on required in Part I, lin	e 2; Part III, column	(b); and any other ac	l dditional information.	
SCHEDULE I, PART I, LINE 2					
SCHOLAR CANDIDATES MUST BE CURRENTLY EMPLOYED	YEAR-ROUND AT CED	AR CREST			
VILLAGE. ONLY MEDICAL LEAVES OF ABSENCE ARE AL	LOWABLE DURING TH	E TWO			
YEARS. OTHER REQUESTS FOR A LEAVE OF ABSENCE W	ILL BE REVIEWED A	ND			
DETERMINED CASE BY CASE. A SCHOLAR CANDIDATE M	UST HAVE BEEN EMP	LOYED BY			
CEDAR CREST VILLAGE ON OR BEFORE SEPTEMBER 30,					
·					
JUNIOR YEAR IN HIGH SCHOOL. THE CANDIDATE MUST	ALSO ACHIEVE /00	HOURS			
OF WORK DURING A TIME SPAN THAT BEGINS NO EARL	IER THAN JUNE 1,	OF THEIR			
JUNIOR YEAR OF HIGH SCHOOL (300 OF 700 HOURS M	UST BE COMPLETED	BY THE			

Part IV Supplemental Information

END OF THEIR JUNIOR YEAR OF HIGH SCHOOL TO QUALIFY).

ANY HOURS WORKED PRIOR TO JUNE 1, OF THE START OF THEIR JUNIOR YEAR DO

NOT COUNT TOWARDS THE 700 HOURS REQUIREMENT. CANDIDATES MUST ACHIEVE

THE 700 HOUR REQUIREMENT AS WELL AS FULFILL THE TWO-YEAR MINIMUM

EMPLOYMENT REQUIREMENT. CANDIDATES MUST BE IN "GOOD STANDING" FROM

THEIR ORIGINAL DATE OF HIRE THROUGH THEIR LAST DAY OF WORK. TO MAINTAIN

"GOOD STANDING," SCHOLAR CANDIDATES, AS EMPLOYEES, MUST ABIDE BY ALL

EMPLOYMENT POLICIES AND PROCEDURES, TO INCLUDE GIVING TWO WEEKS NOTICE

TO THEIR SUPERVISOR WHEN TERMINATING EMPLOYMENT. SCHOLAR CANDIDATES

MUST COMPLETE EACH STEP AS OUTLINED IN THE PROGRAM DESCRIPTION BY THE

RESPECTIVE DUE DATE. FURTHERMORE, CANDIDATES MUST TURN IN PROOF OF

FULL-TIME STATUS WITHIN THE DATES SPECIFIED IN THE PROGRAM DESCRIPTION

FOR EACH SPRING AND FALL SEMESTER THEY ATTEND SCHOOL. FAILURE TO DO SO

WILL DISQUALIFY THE SCHOLAR THAT SEMESTER AND WILL COUNT TOWARDS ONE OF

THE TWO ALLOWABLE SEMESTER LAPSES. CANDIDATES SHOULD INTEND TO GO TO

COLLEGE OR TRADE SCHOOL AFTER HIGH SCHOOL, SCHOLAR CANDIDATES MUST

ATTEND SCHOOL FULL-TIME (12 CREDIT HOURS EACH SEMESTER) AFTER HIGH

SCHOOL. SCHOLAR CANDIDATES MUST BE ACCEPTED AND/OR REGISTERED IN THE

FALL OF 2022 AT A TRADE SCHOOL, COLLEGE, OR UNIVERSITY TO BENEFIT. (IN

EXCEPTIONAL CASES, A SCHOLAR CANDIDATE MAY ARRANGE TO START SCHOOL UP

TO TWO SEMESTERS AFTER BEING INDUCTED INTO THE PROGRAM, BUT THEY MUST

MAKE ARRANGEMENTS WITH THE RESIDENT LIFE DEPARTMENT. THESE TWO

SEMESTERS WILL COUNT AS THE TWO ALLOCABLE SEMESTER LAPSES.) SCHOLARS

WHO LAPSE FROM THE PROGRAM FOR MORE THAN A TOTAL OF TWO SEMESTERS AFTER

BEING INDUCTED INTO THE PROGRAM ARE NO LONGER ELIGIBLE TO RECEIVE THE

AWARD.

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

2022

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

CEDAR CREST VILLAGE, INC.

Employer identification number 52-2184915

Pa	art I Questions Regarding Compensation			
			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
_	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization:			
a	Provide a suppose a suppose to a decrease of control or suppose (Control or suppose (C	4a	Х	
h		4b		х
	Destricts in a second form on a with heard a second for a second for	4c		х
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	70		
	Tes to any or lines 44.0, list the persons and provide the applicable amounts for each item in art in.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
Ŭ	contingent on the revenues of:			
а	The organization?	5a		х
	Any related organization?	5b		х
J	If "Yes" on line 5a or 5b, describe in Part III.	35		
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
Ü	contingent on the net earnings of:			
a	The organization?	6a		х
		6b		х
J	Any related organization? If "Yes" on line 6a or 6b, describe in Part III.	35		
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
•	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
0		8		х
9	Initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
9	Regulations section 53 4958-6(c)?	a		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

CEDAR CREST VILLAGE INC. 52-2184915

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of V	V-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) KENNETH IDEMUDIA	(i)	194,413.	14,500.	370.	5,363.	11,187.	225,833.	0.
LICENSED PRACTICAL NURSE	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) JOSEPH PISANO	(i)	139,253.	33,500.	1,886.	4,875.	14,091.	193,605.	0.
DIRECTOR OF FINANCE	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) REV. DR. ZINA JACQUE	(i)	0.	0.	0.	0.	0.	0.	0.
DIRECTOR	(ii)	187,500.	0.	0.	0.	0.	187,500.	0.
(4) KRISTEN COMPTON	(i)	116,216.	53,312.	611.	3,731.	286.	174,156.	0.
EXECUTIVE DIRECTOR (BEG 5/2/22)	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) EILEEN G. ERSTAD	(i)	0.	0.	0.	0.	0.	0.	0.
VICE CHAIR & VP/TREASURER	(ii)	161,875.	0.	0.	0.	0.	161,875.	0.
(6) DANIELLE CUSIMANO	(i)	118,101.	11,440.	491.	3,972.	22,932.	156,936.	0.
MANAGER, REHABILITATION	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) NANCY VAN DYKE	(i)	121,805.	19,288.	739.	3,888.	8,490.	154,210.	0.
ADMINISTRATOR, HOME CARE	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) E. MICHELLE BOHREER	(i)	0.	0.	0.	0.	0.	0.	0.
FORMER PRESIDENT	(ii)	0.	0.	135,625.	0.	0.	135,625.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
-	(ii)							
	(i)							
	(ii)							

Page 2

Schedule J (Form 990) 2022

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4A:

SEVERANCE PAYMENT, MICHELLE BOHREER - \$135,625.

PART I, LINE 7:

THE EMPLOYEES LISTED ON FORM 990. PART VII. SECTION A. LINE 1A RECEIVED A

DISCRETIONARY BONUS DURING THE YEAR.

SCHEDULE J PART II:

KRISTEN COMPTON AND JOSEPH PISANO ARE LISTED IN SCHEDULE J. PART II AND

ARE EMPLOYEES OF ERICKSON SENIOR LIVING, LLC ("ESL"), AN UNRELATED

ORGANIZATION TO CEDAR CREST VILLAGE, INC., IN ACCORDANCE WITH THE

MANAGEMENT AGREEMENT BETWEEN CEDAR CREST VILLAGE, INC. AND ESL. SEE

SCHEDULE O EXPLANATION FOR FORM 990. PART VI. SECTION A. LINE 3.

THEREFORE FOR IRS MATCHING PURPOSES ESL IS THE ISSUER OF THE FORM

W-2. UNDER THE MANAGEMENT AGREEMENT, CEDAR CREST VILLAGE, INC.

REIMBURSES ESL FOR THE COST OF SERVICES PERFORMED FOR CEDAR CREST

VILLAGE, INC.

SCHEDULE K (Form 990) Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2022 Open to Public Inspection

Name of the organization

CEDAR CREST VILLAGE, INC.

Employer identification number 52-2184915

Part I Bond Issues			_										
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issu	ıe price	(f) Description of purpose		(g) De	efeased	eased (h) On behalf of issuer		(i) Po	
								Yes	No	Yes		finan Yes	_
VA SMALL BUSINESS FINANCING								163	140	163	140	163	140
A AUTHORITY	54-1300845	NONE	10/15/20	91,7	05,353.	REFUND OF PR	IOR ISSUE		х		х	Х	
VA SMALL BUSINESS FINANCING													
B AUTHORITY	54-1300845	NONE	10/15/20	31,3	376,195.	NEW MONEY			Х		Х	Х	
С													
D													
Part II Proceeds			1		1				1				
			A			В	С		-		D		
				923,708.									
2 Amount of bonds legally defeased				705 252		21 276 105							
3 Total proceeds of issue			****	,705,353.		31,376,195.			-				
4 Gross proceeds in reserve funds									-				
5 Capitalized interest from proceeds													
				904,966.		140 126							
•				904,966.		140,126.			-				
8 Credit enhancement from proceeds													
9 Working capital expenditures from pr	oceeds					20 104 600							
10 Capital expenditures from proceeds			0.0	,800,387.		29,104,600.							
				,000,307.		2,131,469.							
12 Other unspent proceeds				2006		2,131,409.			-				
13 Year of substantial completion			Yes	No	Yes	No	Yes	No	+	Yes	\top	No	
14 Were the bonds issued as part of a re	funding issue of tax-exempt l	nonds (or	162	INO	162	INU	162	140		162	+	140	
if issued prior to 2018, a current refur		•	х			x							
15 Were the bonds issued as part of a re	,										\top		
issued prior to 2018, an advance refu		•		Х		x							
16 Has the final allocation of proceeds b	'		77			х							
17 Does the organization maintain adequ											\top		
final allocation of proceeds?			х		x								

Schedule K (Form 990) 2022 CEDAR CREST VILLAGE, INC. 52-2184915 Page 2

Part III Private Rusiness Use

Par	t III Private Business Use								
			4	ı	В	(Ç)
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?	Х		Х					
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?	Х		X					
За	Are there any management or service contracts that may result in private								
	business use of bond-financed property?	X		X					
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?	Х		Х					
С	Are there any research agreements that may result in private business use of								
	bond-financed property?		х		x				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		%	% % %		%		% %	
7	Does the bond issue meet the private security or payment test?		Х		Х				
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?		Х		Х				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?	X		X					
Par	t IV Arbitrage								
			4	, i	В	(Ç)
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		Х		Х				
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?	Х		Х					
b	Exception to rebate?		Х		Х				
с	No rebate due?		Х		Х				
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed		,						
3	Is the bond issue a variable rate issue?	X		X					

Schedule K (Form 990) 2022 CEDAR CREST VILLAGE, INC. 52-2184915 Page 3

Part IV Arbitrage (continued)

	4	E	3		C)
Yes	No	Yes	No	Yes	No	Yes	No
	X	Х					
		TRUIST BAN	NK				
		1	12.0000000				
			Х				
			Х				
	X		Х				
	X		Х				
Х		Х					
		X	X X X TRUIST BAY	X X X TRUIST BANK 12.0000000 X X X X X X X	X X X TRUIST BANK 12.0000000 X X X X X X X X X X X X X X X X	X X X TRUIST BANK 12.0000000 X X X X X X X X X X X X X X X X	X X X TRUIST BANK 12.0000000 X X X X X X X X X X X X X X X X

Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?

A	1	E	3	Ç)
Yes	No	Yes	No	Yes	No	Yes	No
Х		Х					

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions.

PART I, LINE A, COLUMN (C):

CUSIP #'S 928104NC8, 928104ND6

PART II, LINE 3, COLUMN (A):

THE AMOUNT SHOWN REPRESENTS THE SHARE OF BOND PROCEEDS ALLOCABLE TO THE ORGANIZATION FROM THE \$381,030,000 VIRGINIA SMALL BUSINESS FINANCING AUTHORITY SERIES 2020A, THE PROCEEDS OF WHICH WERE ALLOCABLE TO THE ORGANIZATION AND CERTAIN OF ITS AFFILIATES.

PART II, LINE 3, COLUMN (B):

THE AMOUNT SHOWN REPRESENTS THE SHARE OF BOND PROCEEDS ALLOCABLE TO THE ORGANIZATION FROM THE \$118,800,000 VIRGINIA SMALL BUSINESS FINANCING AUTHORITY SERIES 2020B, THE PROCEEDS OF WHICH WERE ALLOCABLE TO THE ORGANIZATION AND CERTAIN OF ITS AFFILIATES. SERIES B WAS ISSUED AS A DRAWDOWN BOND AND THE SERIES A & B ARE PART OF THE SAME ISSUE.

PART III, LINE 1, COLUMNS A & B:

THE ORGANIZATION IS A MEMBER OF A DISREGARDED ENTITY WHICH OWNS BOND FINANCED PROPERTY.

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

CEDAR CREST VILLAGE, INC.

Employer identification number

52-2184915 FORM 990 PART III LINE 1, DESCRIPTION OF ORGANIZATION MISSION: MISSION STATEMENT - HOME IS BELONGING, PEACE OF MIND, LOVE AND ACCEPTANCE. WELCOME HOME! VISION STATEMENT - CEDAR CREST VILLAGE, INC. CELEBRATES AGING! GROUNDED IN INCLUSION, INNOVATION AND ADVOCACY, WE CREATE UNPARALLELED VALUE AND OPPORTUNITIES FOR EVERY LIFE WE TOUCH. AS PART OF THE NATIONAL SENIOR COMMUNITIES ENTERPRISE, WE LEVERAGE OUR STRONG FINANCIAL FOUNDATION AND GOVERNANCE FOR THE BENEFIT OF SENIORS AND THOSE WHO SUPPORT THEM. FORM 990, PART VI, SECTION A, LINE 1A: IF THERE ARE MATERIAL DIFFERENCES IN VOTING RIGHTS AMONG MEMBERS OF THE GOVERNING BODY, OR IF THE GOVERNING BODY DELEGATED BROAD AUTHORITY TO AN EXECUTIVE COMMITTEE OR SIMILAR COMMITTEE, EXPLAIN IN SCHEDULE O. UNDER THE BYLAWS OF THE ORGANIZATION. THE BOARD HAS DELEGATED AUTHORITY TO AN EXECUTIVE COMMITTEE COMPRISED OF THE ORGANIZATION'S CHAIR, VICE CHAIRS PRESIDENT, SECRETARY AND TREASURER. THE EXECUTIVE COMMITTEE HAS AND MAY EXERCISE ALL OF THE POWERS AND AUTHORITY OF THE BOARD IN THE MANAGEMENT OF THE BUSINESS AND AFFAIRS OF THE ORGANIZATION EXCEPT FOR THOSE ACTIONS RESERVED SOLELY TO THE MEMBER OR THE DIRECTORS UNDER THE GENERAL LAWS OF THE STATE OF MARYLAND. FORM 990, PART VI, SECTION A, LINE 1B: ENTER THE NUMBER OF VOTING MEMBERS INCLUDED ON LINE 1A. ABOVE, WHO ARE INDEPENDENT.

Name of the organization CEDAR CREST VILLAGE, INC.	Employer identification number 52-2184915
·	
THE BOARD MEMBERS THAT ARE DEEMED NOT INDEPENDENT ON THE FORM 990 ARE THOSE	
INDIVIDUALS WHO RECEIVE COMPENSATION AS AN OFFICER OR OTHER EMPLOYEE FROM	
THE ORGANIZATION OR FROM A RELATED ORGANIZATION.	
FORM 990, PART VI, SECTION A, LINE 3:	
DID THE ORGANIZATION DELEGATE CONTROL OVER MANAGEMENT DUTIES CUSTOMARILY	
PERFORMED BY OR UNDER THE DIRECT SUPERVISION OF OFFICERS, DIRECTORS, OR	
TRUSTEES, OR KEY EMPLOYEES TO A MANAGEMENT COMPANY OR OTHER PERSON?	
CEDAR CREST VILLAGE, INC. ENTERED INTO A NEW MANAGEMENT AND MARKETING	
AGREEMENT TO REPLACE THE EXISTING AMENDED & RESTATED MANAGEMENT AND	
MARKETING AGREEMENT ALREADY IN EFFECT WITH ERICKSON SENIOR LIVING, LLC	
("ESL"). THE AGREEMENT WAS EFFECTIVE AS OF MARCH 18, 2021. THE EXISTING	
MANAGEMENT AND MARKETING AGREEMENT HAS BEEN AMENDED TO REFLECT A RESET OF	
THE BASE FEE AS OF JULY 1, 2020. ESL IS A MARYLAND LIMITED LIABILITY	
COMPANY WHICH MANAGES LARGE SCALE CONTINUING CARE RETIREMENT COMMUNITIES.	
TAX-EXEMPT BONDS HAVE BEEN ISSUED FOR THE BENEFIT OF THE ORGANIZATION, AND	
THE MANAGEMENT AGREEMENT COMPLIES WITH REV. PROC. 2017-13.	
THE ORGANIZATION ENTERED INTO A DEVELOPMENT SERVICES AGREEMENT DATED AS OF	
DECEMBER 16, 2021 WITH ERICKSON LIVING DEVELOPMENT, LLC, AN AFFILIATE OF	
ESL, TO RESPOSITION WOODLAND COMMONS.	
THE FOLLOWING OFFICERS ARE LISTED IN PART VII, AS NON-COMPENSATED OFFICERS	
OF THE FILING ORGANIZATION, JOHN HALL, CHRIS RATHMANN, NEAL GANTERT, AND	
MARK EMBLEY. THEIR DUTIES ARE CONSIDERED PERFORMED PRO BONO. TODD DELANEY,	Schedule O (Form 990) 2022

Schedule O (Form 990) 2022	Page 2
Name of the organization CEDAR CREST VILLAGE, INC.	Employer identification number 52-2184915
EXECUTIVE DIRECTOR (THRU 5/9/22), KRISTEN COMPTON, EXECUTIVE DIRECTOR (BEG	
5/2/22), AND JOSEPH PISANO, DIRECTOR OF FINANCE ARE LEASED EMPLOYEES FROM	
THE MANAGEMENT COMPANY. THE FILING ORGANIZATION REIMBURSES THE MANAGEMENT	
COMPANY FOR THEIR COMPENSATION WHICH IS REPORTED ON FORM 990, PART VII,	
SECTION A.	
FORM 990, PART VI, SECTION A, LINE 6:	
DID THE ORGANIZATION HAVE MEMBERS OR STOCKHOLDERS?	
CEDAR CREST VILLAGE, INC.'S SOLE MEMBER IS NATIONAL SENIOR COMMUNITIES,	
INC. ("NSC"). NSC IS A MARYLAND NON-STOCK CORPORATION. NSC IS A "SUPPORTING	
ORGANIZATION" WITH RESPECT TO CEDAR CREST VILLAGE, AS WELL AS CERTAIN OTHER	
ORGANIZATIONS SPECIFIED IN ITS GOVERNING DOCUMENTS. AS REQUIRED BY THE	
REGULATIONS RELATING TO "SUPPORTING ORGANIZATIONS," CERTAIN MEMBERS OF THE	
BOARD OF DIRECTORS OF NSC WILL ALSO BE MEMBERS OF THE BOARD OF DIRECTORS OF	
THE ORGANIZATION.	
FORM 990, PART VI, SECTION A, LINE 7A:	
DID THE ORGANIZATION HAVE MEMBERS, STOCKHOLDERS, OR OTHER PERSONS WHO HAD	
THE POWER TO ELECT OR APPOINT ONE OR MORE MEMBERS OF THE GOVERNING BODY?	
THE BOARD OF DIRECTORS MAY NOMINATE A SLATE OF CANDIDATES FOR CONSIDERATION	
BY THE MEMBER, BUT THE MEMBER HAS SOLE DISCRETION TO ELECT DIRECTORS	
WHETHER OR NOT NOMINATED BY THE BOARD OF DIRECTORS.	
FORM 990, PART VI, SECTION A, LINE 7B:	
ARE ANY GOVERNANCE DECISIONS OF THE ORGANIZATION RESERVED TO (OR SUBJECT TO	
APPROVAL BY) MEMBERS, STOCKHOLDERS, OR PERSONS OTHER THAN THE GOVERNING	0.1

Name of the organization **Employer identification number** CEDAR CREST VILLAGE, INC. 52-2184915 BODY? CERTAIN EXTRAORDINARY ACTIONS OF THE CORPORATION REQUIRE THE APPROVAL OF THE MEMBER UNDER APPLICABLE STATE LAW. UNDER THE ORGANIZATION'S BYLAWS, CERTAIN GOVERNANCE DECISIONS ARE MADE BY THE BOARD WITH THE CONSENT OF THE MEMBER AS SHARED POWERS AND CERTAIN GOVERNANCE DECISIONS ARE RESERVED TO THE MEMBER. SHARED POWERS INCLUDE AMENDMENTS TO ANY OF THE COMMUNITY DOCUMENTS (EXCEPT WHERE IT INVOLVES A RESERVED POWER), APPROVAL OF ALL CONTRACTS WITH OR PAYMENTS TO THE MEMBER OR OTHER RELATED ENTITIES (OTHER THAN GOVERNANCE COSTS OF THE MEMBER). AUTHORIZING THE FILING OF ANY BANKRUPTCY, CHANGES TO SHARED POWERS, A SIGNIFICANT EXPANSION OR NEW LINE OF BUSINESS JUST INVOLVING THE ORGANIZATION, AND SELECTION OF THE MANAGEMENT COMPANY. RESERVED POWERS OF THE MEMBER INCLUDE: APPROVAL OF POLICIES AFFECTING MORE THAN ONE COMMUNITY; SPONSORSHIP OF A NEW COMMUNITY; PAYMENT OF REASONABLE AMOUNTS TO COVER THE MEMBER'S OPERATING COSTS; THE EXECUTION OF JOINT PURCHASE CONTRACTS OR SIMILAR AGREEMENTS ALONG WITH AFFILIATE(S); THE DISPOSITION OR PLEDGE OF ALL OR SUBSTANTIALLY ALL OF THE ORGANIZATION'S ASSETS (OTHER THAN A PLEDGE IN CONNECTION WITH AN ASSET OR FINANCING TRANSACTION); COMPENSATION OF OFFICERS, DIRECTORS AND ADVISORY COMMITTEE MEMBERS; AND APPROVAL OF CONTRACTS, AMENDMENTS, ETC. AFFECTING THE ORGANIZATION AND ONE OR MORE RELATED ENTITIES OR THE RESIDENTS OF THEIR COMMUNITIES. FORM 990, PART VI, SECTION B, LINE 11B: HAS THE ORGANIZATION PROVIDED A COMPLETE COPY OF THIS FORM 990 TO ALL MEMBERS OF ITS GOVERNING BODY BEFORE FILING THE FORM?

<u>Schedule O (Form 990) 2022</u> Page **2**

Schedule O (Form 990) 2022	Page 2
Name of the organization CEDAR CREST VILLAGE, INC.	Employer identification number 52-2184915
REVIEWER OF THE FORM 990. ONCE THAT REVIEW IS COMPLETE, THE FULL BOARD IS	_
GIVEN THE OPPORTUNITY TO REVIEW THE FINAL VERSION OF FORM 990 BEFORE IT IS	
FILED AND ASK QUESTIONS OF THE REVIEWER REGARDING THE FORM.	
FORM 990, PART VI, SECTION B, LINE 12C:	
DID THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITOR AND ENFORCE	
COMPLIANCE WITH THE POLICY?	
ALL DIRECTORS, OFFICERS, KEY EMPLOYEES, EMPLOYEES AND VOLUNTEERS IN A	
POSITION TO EXERCISE SUBSTANTIAL INFLUENCE OVER CEDAR CREST VILLAGE, INC.'S	
AFFAIRS, COMMITTEE MEMBERS, PROSPECTIVE DIRECTORS, AND SENIOR STAFF	
PROVIDING SERVICES TO THE ORGANIZATION UNDER A MANAGEMENT AGREEMENT	
COMPLETE A CONFLICT OF INTEREST DISCLOSURE STATEMENT ANNUALLY AND AS	
POTENTIAL CONFLICTS ARISE DURING THE YEAR. THE DIRECTOR CONFLICT OF	
INTEREST STATEMENTS ARE REVIEWED BY THE BOARD CHAIR. IF THE CONFLICT	
INVOLVES A COVERED EMPLOYEE, THE CHAIR DETERMINES WHETHER A CONFLICT EXISTS	
AND, IF SO, HOW IT IS TO BE HANDLED, OR THE CHAIR MAY REFER THE MATTER TO	
THE BOARD OF DIRECTORS FOR CONSIDERATION. FOR ALL OTHER CONFLICTS, THE	
BOARD OF DIRECTORS OR A COMMITTEE OF DISINTERESTED DIRECTORS WILL DETERMINE	
WHETHER A CONFLICT ACTUALLY EXISTS. A COVERED PERSON MAY NOT PARTICIPATE IN	
ANY DISCUSSION OR DEBATE BY THE BOARD BUT MAY ANSWER QUESTIONS OR PROVIDE	
CLARIFYING INFORMATION UNLESS ANY BOARD MEMBER OBJECTS.	
FORM 990, PART VI, SECTION B, LINE 15:	
DID THE PROCESS FOR DETERMINING COMPENSATION OF THE ORGANIZATION'S CEO,	
EXECUTIVE DIRECTOR, OR TOP MANAGEMENT OFFICIAL, OR OTHER OFFICERS OR KEY	
EMPLOYEES, INCLUDE A REVIEW AND APPROVAL BY INDEPENDENT PERSONS,	
COMPARABILITY DATA, AND CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION	0.1.1.1.0 (5

Employer identification number Name of the organization CEDAR CREST VILLAGE, INC. 52-2184915 AND DECISION? THE BOARD HAS APPROVED A DIRECTORS' COMPENSATION POLICY WHICH ESTABLISHES THE PROCESS BY WHICH ALL DIRECTOR COMPENSATION IS DETERMINED. A REVIEW OF THE DIRECTORS' COMPENSATION IS CONDUCTED EACH FISCAL YEAR. AN INDEPENDENT COMPENSATION CONSULTANT IS PERIODICALLY RETAINED TO PERFORM AN ANALYSIS OF CEDAR CREST VILLAGE, INC.'S COMPENSATION USING COMPARABLES OF BOTH FOR-PROFIT AND NON-PROFIT PEERS. A COMMITTEE OF THE NSC BOARD REVIEWS THE CONSULTANT'S REPORT AND MAKES A RECOMMENDATION TO THE ORGANIZATION AS TO APPROPRIATE COMPENSATION OF DIRECTORS. THE COMMITTEE OF THE NSC BOARD HAS ACCESS TO THE CONSULTANT'S REPORT AND AN OPPORTUNITY TO QUESTION THE CONSULTANT ABOUT THE PROCESS, METRICS, AND COMPARABLES THAT WERE USED IN DETERMINING THE RECOMMENDED COMPENSATION. THE BOARD THEN VOTES ON THE COMPENSATION RECOMMENDATIONS AND A CONTEMPORANEOUS RECORD IS MADE OF THE MEETING AND THE VOTE. A NEW COMPENSATION STUDY WAS UNDERTAKEN IN THE FALL OF 2021 WHICH DID NOT RECOMMEND ANY CHANGE TO THE CURRENT STRUCTURE.COMPENSATION IS APPROACHED ON AN OVERALL BASIS AND THE TOTAL VALUE OF ALL FORMS OF COMPENSATION IS ESTABLISHED AND MONITORED. THERE IS A COMPREHENSIVE COMPENSATION REVIEW PERFORMED ANNUALLY FOR THE EXECUTIVE DIRECTOR AND OTHER KEY MANAGEMENT PERSONNEL. THE COMPENSATION IS REVIEWED. DOCUMENTED, AND APPROVED BY THE BOARD DURING THE BUDGET PROCESS. FORM 990, PART VI, SECTION C, LINE 19: DESCRIBE WHETHER (AND IF SO, HOW) THE ORGANIZATION MADE ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC DURING THE TAX YEAR.

Name of the organization CEDAR CREST VILLAGE, INC.	Employer identification number 52-2184915
STATEMENTS ARE AVAILABLE UPON REQUEST TO REVIEW AT THE EXECUTIVE D	·
OFFICE FOR THE SAME PERIOD OF DISCLOSURE AS SET FORTH IN SECTION 6	
FORM 990, PART VII, SECTION A:	
REPORTABLE COMPENSATION FROM THE ORGANIZATION AND FROM RELATED	
ORGANIZATIONS.	
THE COMPENSATION INCLUDED IN COLUMNS D AND E FOR THE BOARD DIRECTO	PRS IS
FOR SERVICES PERFORMED FOR THE FILING ORGANIZATION AND ALL RELATED	
ORGANIZATIONS INCLUDED ON SCHEDULE R, PART II.	
FORM 990, PART VII, SECTION B:	
INDEPENDENT CONTRACTORS COMPENSATION.	
THE AMOUNT INCLUDED IN COLUMN (C) FOR ERICKSON SENIOR LIVING IS FO	DR .
PAYMENTS MADE FOR MANAGEMENT SERVICES AND THE DIRECT AND SHARED CO	OSTS
ALLOCATED TO THE COMMUNITY. DIRECT AND SHARED COSTS INCLUDE SALARI	ES
AND BENEFITS FOR MANAGEMENT PERSONNEL, AND THE USE OF SERVICES SUC	TH AS
FINANCE, LEGAL, HUMAN RESOURCES, INFORMATION SERVICES, AND OPERATI	ONS.
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
UNREALIZED GAIN ON SWAP AGREEMENTS 4	.,220,496.
CHANGE IN BENEFICIAL INTEREST IN NATIONAL CCRC BUSINESS	
TRUST I -12	2,303,502.
CHANGE IN RESTRICTED NET INVESTMENT RETURN	-354,965.
TOTAL TO FORM 990, PART XI, LINE 9 -8	3,437,971.

232212 10-28-22

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization CEDAR CREST VILLAGE,	INC.				Employer identific 52-2184915	cation number
Part I Identification of Disregarded Entities. Complete	e if the organization answered "Yes"	on Form 990, Part IV, line 33	3.			
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) r Total incon	(e) ne End-of-year a	ssets Direct c	(f) controlling ntity
POINT VIEW CAMPUS, LLC - 52-2042518 1 CEDAR CREST VILLAGE DRIVE POMPTON PLAINS, NJ 07444	OWNER OF LAND AND BUILDING	MARYLAND		0. 270,798,	CEDAR CREST	VILLAGE,
Part II Identification of Related Tax-Exempt Organizations during the tax year.	tions. Complete if the organization ar	nswered "Yes" on Form 990	, Part IV, line 34, be	ecause it had one or	more related tax-exer	mpt
(a)	(b)	(c)	(d)	(e)	(f)	(g) Section 512(b)(13)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contr enti	olled
				501(c)(3))		Yes	No
ANN'S CHOICE, INC - 52-2095427							I
10000 ANN'S CHOICE WAY	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		İ
WARMINSTER, PA 18974	COMMUNITY	PENNSYLVANIA	501(C)(3)	LINE 10	COMMUNITIES, INC		Х
ASHBY PONDS, INC - 20-5609803							·
21170 ASHBY PONDS BLVD.	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		I
ASHBURN, VA 20147	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		Х
AVERY POINT, INC - 92-2254866							
1000 AVERY POINT WAY	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		I
RICHMOND, VA 23233	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		Х
BETHESDA NSC RETIREMENT COMMUNITY, INC -							
92-2205771, 816 CONNECTICUT AVE, NW, 7TH FL,	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		İ
WASHINGTON, DC 20006	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2022

CEDAR CREST VILLAGE, INC. 52-2184915

Part II Continuation of Identification of Related Tax-Exempt Organizations

Schedule R (Form 990)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr	rolled
BROOKSBY VILLAGE, INC - 52-2126755				(// //		Yes	NO
100 BROOKSBY VILLAGE DRIVE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		1
PEABODY MA 01960	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		х
EAGLE'S TRACE, INC - 03-0498683							
14703 EAGLE VISTA DRIVE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		1
HOUSTON, TX 77077	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		х
FAIRFAX NSC RETIREMENT COMMUNITY, INC -					,		
92-2217836, 816 CONNECTICUT AVE, NW, 7TH FL,	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		l
WASHINGTON, DC 20006	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		х
FOX RUN VILLAGE, INC - 52-2291271					,		
41000 13 MILE ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		1
NOVI, MI 48377	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		х
GREENSPRING VILLAGE, INC 52-2095427							· · · · · · ·
7440 SPRING VILLAGE DRIVE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		1
SPRINGFIELD, VA 22150	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		х
HIGHLAND SPRINGS, INC - 51-0536892							<u> </u>
8000 FRANKFORD ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		l
DALLAS, TX 75252	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		Х
LANTERN HILL, INC 37-1742780							
535 MOUNTAIN AVENUE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		l
NEW PROVIDENCE, NJ 07974	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		Х
LINDEN PONDS, INC - 14-1849849							1
300 LINDEN PONDS WAY	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		l
HINGHAM, MA 02043	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		Х
MARIS GROVE, INC - 55-0878964							
100 MARIS GROVE WAY	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		1
GLEN MILLS, PA 19342	COMMUNITY	PENNSYLVANIA	501(C)(3)	LINE 10	COMMUNITIES, INC		Х
MATTHEWS NSC RETIREMENT COMMUNITY, INC -							1
92-2269292, 816 CONNECTICUT AVE, NW, 7TH FL,	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		1
WASHINGTON, DC 20006	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		Х
NATIONAL SENIOR COMMUNITIES, INC -							1
20-4356247, 816 CONNECTICUT AVE NW, 7TH				LINE 12C,			1
FLOOR, WASHINGTON, DC 20006	SUPPORTING ORGANIZATION	MARYLAND	501(C)(3)	III-FI	N/A		Х
OAK CREST VILLAGE, INC - 52-1874053							
8800 WALTHER BOULEVARD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
PARKVILLE, MD 21234	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		Х

CEDAR CREST VILLAGE, INC. 52-2184915

Part II Continuation of Identification of Related Tax-Exempt Organizations

Schedule R (Form 990)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled zation?
				501(c)(3))		Yes	No
RIDERWOOD VILLAGE, INC - 52-2126753							
3110 GRACEFIELD ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
SILVER SPRING, MD 20904	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		Х
SEABROOK VILLAGE, INC - 52-2126751							
3000 ESSEX ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
TINTON FALLS, NJ 07753	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		Х
TALLGRASS CREEK, INC - 87-0765641							
13800 METCALF AVENUE	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
OVERLAND PARK, KS 66223	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		Х
WIND CREST, INC - 51-0549976							
3235 MILL VISTA ROAD	CONTINUING CARE RETIREMENT				NATIONAL SENIOR		
HIGHLANDS RANCH, CO 80129	COMMUNITY	MARYLAND	501(C)(3)	LINE 10	COMMUNITIES, INC		х
-							
-							
	 						
						+	
							
							
						1	
						1	
						-	

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)			
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	(related, unrelated, excluded from tax under		Disproportionate allocations?		allocations?		Code V-UBI amount in box 20 of Schedule	mana	aging ner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No				
NATIONAL CCRC BUSINESS TRUST			NATIONAL												
I - 26-6455718, 701 MAIDEN			SENIOR												
CHOICE LANE, BALTIMORE, MD	CHARITABLE		COMMUNITIES,												
21228	BUSINESS TRUST	MD	INC	EXCLUDED	2,269,948.	90,009,136.		x	N/A		x	8.16%			
NATIONAL CCRC STATUTORY TIER															
IV TRUST - 85-3943847, 701]														
MAIDEN CHOICE LANE,	CHARITABLE														
BALTIMORE, MD 21228	BUSINESS TRUST	MD	N/A	N/A	N/A	N/A		x	N/A		x	N/A			
]														

Part IV ldentification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	ent	tion b)(13) rolled tity?
		Courti y)						Yes	No
THE TALON BAR COMPANY - 56-2520131									
701 MAIDEN CHOICE LANE	LIQUOR LICENSE HOLDER								
BALTIMORE, MD 21228	FOR EAGLE'S TRACE	TX	N/A	C CORP	N/A	N/A	N/A		Х

Page 3

Х

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				1b		Х
С	Gift, grant, or capital contribution from related organization(s)				1c		Х
d	Loans or loan guarantees to or for related organization(s)				1d		X
е	Loans or loan guarantees by related organization(s)				1e		Х
f	Dividends from related organization(s)				1f		X
g	Sale of assets to related organization(s)				1g		Х
h	Purchase of assets from related organization(s)				1h		Х
i	Exchange of assets with related organization(s)				1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		х
ı	Performance of services or membership or fundraising solicitations for related organization(s)				11		X
· m	n Performance of services or membership or fundraising solicitations by related organization(s)				1m	Х	
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		X
					10		X
Ū	Chaining of paid on projects with rotated organization (b)				-10		
р	Reimbursement paid to related organization(s) for expenses				1p	х	
	Reimbursement paid by related organization(s) for expenses				1q		Х
r	Other transfer of cash or property to related organization(s)				1r		X
s	Other transfer of cash or property from related organization(s)				1s		Х
2	If the answer to any of the above is "Yes," see the instructions for information on who must of	complete th	is line, including covered re	elationships and transaction thresholds.			
	Name of related organization Trans	(b) saction e (a-s)	(c) Amount involved	(d) Method of determining amount inve	olved		
(1)							
(2)							
(3)							
(4)							
(-\							
(5)							
(6)							
	33 09-14-22			Schedule F	R (Forr	n 990)	2022

Schedule R (Form 990) 2022

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Schedule R (Form 990) 2022 CEDAR CREST VILLAGE, INC. 52-2184915 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h	1)	(i)	(i)	(k)
Name, address, and EIN of entity	Primary activity	Legal domicile (state or foreign country)		Are all partners see 501(c)(3) orgs.?		Share of end-of-year assets	Dispretion allocat	opor- late tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana parti	ral or laging ner?	Percentage ownership
			,	163 140			103	140	,	103	NO	
							\vdash					
							\Box					
							Н				-	
							Ш					
							Ш					